

Channel crossing

by CHRIS DUNKLEY

The reversal of roles in which gramma was silly, and if the W and the BBC have recently producers did not realise it, an indulging can no doubt be Liev Gardner—the man who played in political, or perhaps had to keep on saying “I haven’t forgotten you. Sir Charles” (or whoever) should satisfy its forthcoming claim for increased licence fees, and ITV’s

role to show the American commercials, now thinking about the confrontation to which this came so close were shown up by the State of the Nation, made by Granada—in association with Harlech and Scottish TV, which adopted the classic British Parliamentary rules of debate.

However, that very adherence to Parliamentary procedure

which was so vital in presenting the ideas of many of the best programmes to today’s House—English, Powell, Brian, Wadkin, Neil Kinnock and so on—and in delineating the differences between them, was also responsible for making the programme look absurd Lord Selwyn-Lloyd in his old role of Speaker called “Order, order, this debate will be adjourned, and resumed later” and (In London, anyway) Cyril Fletcher promptly exclaimed: “There was a young chap from Hong Kong who wanted to make his shorts long . . .” in the ensuing advertisement.

So it would be wrong to imply that ITV is turning out nothing but faultless high-brow discussion programmes. Equally, it would be wrong to suggest that BEC programmes now consist exclusively of light entertainment extravaganzas.

BECC’s *Arnhem: The Story Of An Escape*, although it sounded as though it would be a blood-and-guts war film, for example, turned out to be a very slow, almost lyrical, account of Graeme Warrack’s Dutch escape.

Though aware of resentment among some cameramen of what they see as the fixation of television critics on the camerawork of Brian Tufano, I have to say that in this film he proved yet again his utter mastery of photographing people in landscape: there were qualities of almost pre-Raphaelite colour and light in his pictures of soldiers in pine forests, cyclists on misty roads, and frosty fields lit by a westerly winter sun.

However, the programme told us nothing that we have not heard many times before about war and escape, and anyone switching on for an adventure story rather than for photoplay and a fairly powerful evocation of atmosphere may well have been bored stiff.

(And if you think that making wartime escape stories boring is quite an achievement, goodness knows what you made of BBC’s “Play of the Month” production of Osborne’s *Look Back In Anger*, which director John Glenister and actor James Hazeldine turned into a cool, rather miserable little play that might just suitably have been titled *Look Up, Sir Ronald McIntosh, and Back In Pessimism*.)

Charles Villiers will all too often be seen with generalisations to appear on it. But to those there are numerous exceptions to be made. Yet the strong

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EUROPEAN NEWS

Pressure from developing countries on the West

BY REGINALD DALE

THE DEVELOPING countries have stepped up pressure on the West in advance of next month's Organisation of Petroleum Exporting Countries oil price review by re-tabling demands for wide-scale debt relief, which they know to be unacceptable to the industrialised nations. The move was made by 12 developing countries here yesterday as the 27-nation North-South dialogue between representatives of the world's rich and poor nations entered its crucial final stages.

Although the West is still trying to avoid publicly creating a direct link between the outcome of the dialogue here and the decision on oil prices due to be taken by OPEC Ministers in Qatar next month the oil-producing countries have made clear the price increases can only be moderated if the Paris talks result in significant western concessions by mid-December.

The developing countries' which the 12 developing oil prices rose by too much.

PARIS, Nov. 23.

tactic appears to be to apply pressure again demanded here maximum pressure on the EEC yesterday. Officials at the talks say there such as debt relief and raw materials prices, at the nine-nation summit meeting in The Hague on November 29 and 30. The positions being reconciled at the December Ministerial meeting, if both sides stick to their present line. One possibility, backed by the U.S. and the non-oil producing developing countries, would be to postpone the final session of the dialogue scheduled to open here on December 12.

The eight industrialised countries represented at the conference, Sr. Manuel Pérez Guerrero of Venezuela and Mr. Allan MacEachen of Canada, are to meet here tomorrow to assess whether there is enough agreement for the meeting to go ahead.

The hope in some EEC circles apply for relief before they reached the verge of bankruptcy, be induced to offer the developing countries significant objective arbitrator. But the sessions. The nine would then West is still not prepared to make it clear that, while they agree to the immediate were willing to help, they would generalise debt relief operation just not be able to afford to do so.

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Soares suspends left-wingers

BY PAUL ELLMAN

PORTUGAL'S ruling Socialist Party has suspended five Left-wing militants who spearheaded Cabinet's austerity measures.

The motion attracted the support of a quarter of the delegates at the congress and their split apart under pressure from white collar unions allied to the Socialist Party.

Dr. Soares, who held prolonged discussions yesterday with Dr. Francisco da Carneiro, leader of the Social Democrats, the second biggest grouping in the National Assembly, has insisted that the working class voters in the local elections scheduled for December 12.

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As a reward for measures who ally themselves with the aims at restoring factory floor People's United Front set up under the aegis of the Communist control over the trade unions, the Soares Government disciplined.

One of the five whose membership has been put on ice is St. Aces Rodrigues, a deputy in the last week granted a 3500m. Reuter

LISBON, Nov. 23.

National Assembly, who formally moved a motion condemning the U.S. emergency loan.

The measures, however, are now showing signs of proving ineffective, with the National Labour Confederation, the Intersindical, showing no signs of support for the move but authoritative sources said it had become difficult to maintain a working relationship with Mr. Mintoff's Labour Government.

A Malta Government official would only deny that any pressure had been exerted for Mr. Wyatt's removal. A spokesman for the Government's information service said that Mr. Wyatt had apparently been given another appointment which was normal in the diplomatic service.

Mr. Wyatt has been deputising since Britain's last High Commissioner here, Mr. Robin Haydon, left in the summer to take over as Ambassador to Ireland.

Drivers' strike hits Danish economy

Italian Cabinet drops proposals to freeze benefits, salaries

BY ANTHONY ROBINSON

COPENHAGEN, Nov. 23.

A LORRY drivers' strike has caused a shortage of petrol and heating fuel, cut postal and air services, reduced the supply of milk and cut off the export of bacon. The Government said the

Premier, Mr. Anker Jørgensen, leading a minority Social Democratic Government, said to day "I cannot see yet any political initiatives to prevent the conflict. The Government cannot accept a breach in industrial agreements, and we cannot allow our economic policies to be broken into small pieces."

A union official said the strike will continue until at least Thursdays.

The strike began on October 18 at Kastrup Airport and has since proved to include most drivers. The airport

drivers wanted a wage increase of Kr.10 (f1), an hour, a 33 per cent increase.

Parliament has decreed that any increase given after March 1977, should be limited to 2 per cent over two years.

UPTI

Malta move unexplained

By Godfrey Grima

BRITAIN HAS withdrawn its High Commissioner from Malta, Mr. Arthur H. Wyatt.

There has been no official explanation for the move but authoritative sources said it had become difficult to maintain a working relationship with Mr. Mintoff's Labour Government.

A Malta Government official would only deny that any pressure had been exerted for Mr. Wyatt's removal. A spokesman for the Government's information service said that Mr. Wyatt had apparently been given another appointment which was normal in the diplomatic service.

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Italian Cabinet drops proposals to freeze benefits, salaries

ROME, Nov. 23.

THE ITALIAN Cabinet decided at a special meeting today to drop the Government's proposal to freeze all increases in salary and benefits above £6m. annually accompanied by a 50 per cent freeze on salaries between £6m. and £8m. annually. It decided instead to revert to its original proposal to freeze only the cost of living index increases on such talkative. This is borne out by the fact that the Government has followed the decision with an announcement that it is to ask the employers and unions to look further into the question.

Our foreign staff adds: Sig. Arnaldo Forlani, the Italian Foreign Minister, arrived in London for a two-day visit during which he will meet the Foreign Secretary, Mr. Anthony Crosland, as part of the broader dialogue and the Prime Minister. Discussions now taking place between the two over ways and means of Common Market, and on the raising productivity and reducing unit costs of production. These negotiations resume later this week.

As things stand, 50 per cent £588.1m. whereas imports from the surface, therefore, this of the cost of living increases Italy amounted to £783.2m.

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OVERSEAS NEWS

THE CAMPAIGN AGAINST MADAME MAO

Madonna of the Shanghai Express

BY COLINA MACDOUGALL AND PAUL BETTS

THE CHINESE PEOPLE, from a flop called "Bloodshed on wolf mountain" she turned to her when Chairman Mao was dying to China watchers, the campaign that are appearing these days not chosen as the leading lady with obsessive regularity in a play called "sal-chin-pus" China's official Press. Up to now by accusing the production of it had been the exclusive "glorifying a traitor prostitute privilege of those living in Hong who sold her body and soul to delight in the stories of imperialism invaders."

There are stories of how Madame Mao, eight months pregnant, burst into the middle of a Central Committee meeting in Yenan in 1940 and proclaimed that "the Chairman Mao and I have started living together" and the Central Committee, taking a dim view of this Shanghai group, insisted that she should not appear in public life for 20 years should she marry Chairman Mao.

She did—and when the 20 years were up, she took over the running of Chinese palace politics, "modeling herself on the Empress Wu of the Tang dynasty." She feasted on golden carpets, ordered a Canton chop suey to close because the noise disturbed her; she had a forest cut down because it obstructed her view; she had an electrician tortured for not providing an adequate heater in her bedroom; she drank saffron water.

She imported obscene films, over 500 of them, compelling dignitaries to watch them at special "blue movie sessions." The films, according to the official Press, included "Henry VIII and his Six Wives," "Great Expectations" and "Lady Car�." More seriously, she masterminded a number of assassinations most recently, in July, that their first husband was a communist, Chu Teh, who mys-



Chiang Ching

reported saying: "It is pointless our seeing each other. What do you (Chiang) do with my books and the ideals of Marxism? You don't read them... All you do is make enemies."

These stories are just one aspect of the current campaign of vilification against the 63-year-old widow who was arrested last month together with her son

and political supporters. According to Ibsen's "The Doll's House," Madame Mao has been more vicious and personal than against any other Chinese political leader although, during the Cultural Revolution, the then capitalist roader Liu Shao-chi was lampooned in a cartoon sitting with his wife on a donkey.

The attacks on Madame Mao, however, have contained almost Confucian overtones of sexism and in Taichai, chairman Mao's model commune, posters show her wearing bikinis and the briefest of mini skirts. The "gang of four," the Chinese are told, "spent money like dirt, led dissolute lives, indulged in eating and drinking and watching old operas and vulgar films."

These themes all feature on the posters that have appeared on street walls, courtrooms and police stations. Some depict Madame Mao in postures so undignified that they verge on the obscene. The radio, meanwhile, has plucked away at Madame Mao's taste for the latest Paris fashions, perfume and Hong Kong beauty salons. She is reported to have had an indecent taste for expensive wigs.

A fairer assessment of Madame Mao is likely to emerge from a biography currently being written by an American scholar, Professor Roxan Witke, who interviewed her in the early 70s. Madame Mao is reputed to have told Prof. Witke that as a woman she need not stand much chance in China's male chauvinist society. And it is perhaps significant that her first major theatrical role was Nora, the protagonist of the

emancipated woman, in Ibsen's "The Doll's House."

Behind the present campaign against Madame Mao there seems to lie a fundamental change in Chinese official attitudes and a move to make the lives of public figures more public. Yesterday, for instance, the People's Daily disclosed that the newly appointed Party Chairman, Hua Kuo-feng, has a wife and family.

In a front page article, the newspaper reported that one of Mr. Hua's daughters graduated from Peking's 106 Middle School in 1974. It named her as Hsiao-li or "Little Li."

Publicity

Since his appointment, the official Press has gradually told the Chinese people more about the new Chairman. And in yesterday's article, the People's Daily explained that Chairman Mao had instructed before his death that Mr. Hua should be given publicity "to make him known to the people of the whole country step by step."

Details of how Little Li was sent out in the country to work in an agricultural production brigade were given in a broadcast yesterday and Mr. Hua said in accordance with Chairman Mao's instructions, we revolutionary parents should send our own children to villages in the countryside. My daughter is my youngest girl, and soon none of our daughters will be left, but I favour sending her to the country as Chairman Mao directs."

The Chinese Press is beginning to read like William Hickey.

BANGKOK Nov. 23.

SEVERAL Cambodians were believed killed in a border clash between Thai paramilitary police and Khmer Rouge soldiers, a police spokesman said to-day.

The fighting at Hat Lek district, in the south-eastern coastal province of Trat, started yesterday when Cambodians laying border demarcation barbed wire intruded into Thai territory, he said.

The exact number of Cambodian casualties remained unknown several hours after news of the clash reached Bangkok. The spokesman earlier said many Cambodians had been killed, but there was no way of gauging the scale of the fighting or casualties.

There was no report of casualties among the Thai forces which were supported during the action by three naval ships offshore.

Newspaper reports said Khmer Rouge soldiers on Sunday began to mobilise at the site after an inspection of the area last week by Thai Prime Minister Thanin Kraivichien. The reports said more than 1,000 Thai villagers were evacuated before fighting erupted.

Hat Lek has been the scene of frequent clashes between troops of the two countries over border demarcation disputes. There was no report of the clash on the Cambodian radio, the only source of official news from the communist-run country.

According to a Reuter report, Mr. Mai was not available for comment but diplomatic sources in Singapore said they understood that he had just returned from Hanoi and that the Strait Times report was accurate.

The diplomats, and industry

sources, said the Vietnamese Government has for some time been indicating an increasing interest in long term foreign investment from the West to help in development and construction programmes.

The Government, while recognising it must depend on foreign aid to rebuild after the long war, also clearly recognises the need to diversify the sources of such aid.

The Chinese may have a limited aid programme while

USSR offers more than the Vietnamese apparently can afford.

It is evident to accept.

The Vietnamese are anxious to improve relations with the U.S. and to secure the aid and compensation that would follow establishment of normal diplomatic relations, but progress here has been consistently held up by the issue of the nearly 800 U.S. soldiers still listed as missing in action in Vietnam.

The first direct talks between U.S. and communist Vietnamese

started on Tuesday.

Japan's interests, which

put up most of the \$210m spent on exploring Vietnamese reserves,

believed to be maintaining contact with Hanoi, gave a positive response.

Earlier this month the oil services company Com-

pany signed a letter of intent

to establish a service port

offshore companies by mid-

Other Vietnamese Gov-

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nomic development have includ-

a vigorous drive to promote

industries and several dip-

initiatives with neighbouring South

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Malaysia promised to help the Vietnamese revive their rubber plant-

and develop a joint oil and

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AMERICAN NEWS

Venezuela pledges support for U.K.

BY HUGH O'SHAUGHNESSY

AS PRESIDENT Carlos Andres Perez of Venezuela expressed his faith in the strength of the British economy and pledged that that part of the Venezuelan monetary reserves that are kept in London would be left here, Britain and Venezuela initialled an economic and industrial co-operation agreement that could bring big new orders for British exporters.

"We are confident in the strength of Britain and its ability to get through the present temporary crisis. We are keeping part of our reserves in London and have no plans to move them." The President said at a conference yesterday the third day of his official visit to Britain. Venezuelan reserves held in London are understood to amount to several hundred million dollars.

Earlier Mr. Edmund Dell, the

Trade Secretary, Mr. Ted Rowlands, Minister of State at the time the Venezuelan leader said that British banks would play a major role with other European banks in the issue next year of Venezuelan bonds to the amount of \$500m. or \$800m.

In the face of sustained questioning about his ideas on the size of the oil price rise to be decided upon by the Opec countries at next month's meeting in Qatar, the President refused to be pinned down to specific figures. He indicated that much would depend on the degree of agreement reached between the developing and the developed world at the current Conference on International Economic Co-operation, the North-South dialogue, which is drawing to a close and also play an active role in the railway sectors. Britain was

While he expressed cautious optimism about the prospects

for some agreement he warned of the gravity of the situation if

the Third World's aspirations for a new international economic order were disappointed and the conference failed. He said that Opec might decree a temporary international price for oil which could be adjusted later in the light of the final result of the conference.

Venezuela, he said, did not want a confrontation with the developed world and would not press for an increase which was considered to be the erosion of the purchasing power of its oil revenues. He did, however, say that he wanted greater agreement on measures which would strengthen the interests of the world's primary producers. He confessed that in the conversations with Mr. James Callaghan it had been impossible to reach full agreement on the question of the North-South dialogue.

New York to ask for more aid

BY JAY PALMER

A STRONG hint that New York City will shortly be asking for greatly increased financial help from both its municipal pension funds and its creditor banks was made late last night.

In a joint statement, both New York City Mayor Abraham Beame and New York State Governor Hugh Carey more or less ruled out the two other possible solutions to this city's revived financial crisis.

They both stressed that New York city would not be making any new appeal for direct Federal government aid "except as a last resort." At the same time the Governor emphasised that the state's own financial position is now too precarious for it to bail out the city yet again.

The immediate problem facing New York City is how to raise an estimated \$1.5bn. over the grounds that such additional exploring other options.

next few months to pay off holdings would violate their individual investors holding city lending limits and, given the debt. The debt moratorium city's financial condition, their imposed last year halting interest and capital repayments of this shareholders.

The spokesman for the city's largest unions were equally gloomy. "We are utterly pessimistic about taking any funds is not likely to receive a additional pension burdens," one commented. "We cannot be expected to pay the price of this city's problems."

Given the likely strong resistance on this front, many believe that the city's hard line against additional requests for Federal help to be a ploy. A spokesman for the mayor's office admitted that the city administration

is maintaining a discrete silence on the subject of additional purchases. It is believed that appearance of rushing to Washington for help before publicly

NEW YORK Nov. 23

Carter charms Congress

By Jurek Martin

WASHINGTON, Nov. 23. MR. JIMMY CARTER, President-elect, turned his full charm on the Congress this morning, and by all accounts captivated even some of the crustier members of the Foreign Relations Committee.

To-day Mr. Carter is meeting Congress, both of whose Houses are overwhelmingly Democratic and which is expected to accord him something of a honeymoon when he takes office in January. Yesterday he conferred with the current administration.

Mr. Carter's great coup this morning was to give members of the Senate committee his private, unlisted telephone number in Plains, Georgia, telling them that they could call him any time they felt like it. This was something he used in the earliest stages of his Presidential campaign when he used to tell his far more humble audiences to write to him.

Amid all the euphoria, Senator Charles Percy, the Republican, did disclose that some matters of substance had been discussed.

"He would view with very grave seriousness a precipitate increase in oil prices," Sen. Percy said. "The developing countries simply could not afford a major increase in prices."

WASHINGTON, Nov. 23.

Soviet threat to U.S. satellites

BY DAVID BELL

THE PENTAGON to-day refused to comment on reports that the Soviet Union has tested two new devices designed to cripple or destroy enemy satellites in space. The reports—which have appeared in three American magazines—have excited considerable interest and officials concede privately that they are broadly accurate.

The reports suggest that the Soviet Union tested two separate devices, both of which have important implications for Western defence strategists because they raise the possibility that the

satellites on which the West

relies for early warning of Soviet actions could be neutralised rapidly in the event of a war.

The first device is a chemical laser which works by mixing gases such as hydrogen and fluorine and does not, like an earlier counterpart, need large amounts of electricity. According to a carefully-researched three-page article in Newsweek, at least one U.S. satellite was blinded for up to four hours on one occasion—by a laser of this kind.

The second weapon now reported to be under development is what is known as a Hunter spacecraft, which, somewhat like a jet fighter, can be launched to "chase" an already orbiting satellite and destroy it.

There has been very little public American comment on Soviet attempts to perfect new devices for a "war in space."

But the Pentagon did concede last year that "we have recently been concerned about the survivability of our satellite systems and we are making an aggressive basic technology research effort to protect our satellites from this Soviet threat."

MEXICAN LAND EXPROPRIATION

Controversial move

BY ALAN RIDING IN MEXICO CITY

BY CARRYING out the largest land expropriation of his six-year administration just days before leaving office, President Luis Echeverria has further complicated the political and political situation that President Jose Lopez Portillo will inherit on December 1. Seen in isolation, last Friday's confiscation and distribution to landless peasants of 220,000 acres of the lush Yaqui valley in north-west Mexico was merely the belated application of the agrarian reform to a handful of wealthy and influential families. But in the context of a depressed agricultural sector, a crisis-ridden economy, an outgoing President anxious to hold on to power and an incoming President opposed to the break-up of large farming units, the expropriation was one of the most radical and controversial measures of the Echeverria regime.

As far back as his election campaign in 1969, Sr. Echeverria gave special emphasis to the need to improve the plight of the country's 25m rural inhabitants, most of whom are living as miserably as their grandfathers did before the much-vaunted peasant revolution of 1910. And throughout his administration, he bombarded them with rhetoric, promising to help them and urging them to fight for their rights.

Yet, even though Mexico is arid and mountainous and rarely lacks cultivable land, the thrust of Sr. Echeverria's agrarian policy remained one of trying to satisfy the demand for tiny individual plots by millions of landless peasants. In six years, according to official figures, there were distributed 80m. acres of land—much of it unusable—and poured hundreds of millions of pounds into the rural sector in credit and other assistance.

But because this money made little impression on centuries of poverty and the number of landless peasants continued to grow despite the land distribution, growths Sr. Lopez Portillo emphasized the need for organization, blamed the rural crisis on the few highly-efficient large landowners who, through bribery and influence, had escaped the "ejido" system. He told one gathering in Sonora itself: "You can't stretch it forever."

That Sr. Lopez Portillo would like to change agrarian policy, however, was one of the few points clarified during his nine-month election campaign. Portillo then resort to traditional "revolutionary" rhetoric in his daily addresses to peasant

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"He would view with very grave seriousness a precipitate increase in oil prices," Sen. Percy said. "The developing countries simply could not afford a major increase in prices."

President Carlos Andres Perez of Venezuela stands on attention under a statue of his country's nineteenth-century liberator, Simon Bolivar, in Belgrave Square yesterday. Mr. Perez laid a wreath at the foot of the statue.

1873

1911

1912

1925

1940

1951

We've got this habit of being first.

Striving for 'First' produces an attitude

of mind which manifests itself in thousands

of everyday ways – innovations, adaptations,

a way of thinking even about small things which

can mean big things to you, the customer.

All this is not just hollow boasting.

To give a few 'for instances' – we started

being first in 1873 with the first commercial

typewriter.

In 1911 Elmer Sperry demonstrated his

new-fangled gyrocompass, in 1912 his

autopilot.

In 1925 Harry Vickers invented the first

efficient low-cost high-pressure pump for

hydraulic control systems.

And in 1940 Sperry New Holland (the

largest manufacturer of specialized agricultural

equipment in the world) revolutionized

hay-making with the first automatic baler.

Sperry, Sperry Flight Systems, Sperry Univac, Sperry Vickers, Sperry New Holland, and Sperry Remington.

In a nutshell - Sperry

Sperry is a Corporate Entity creating wealth, work and work opportunities with 17 factories and 23,000 employees in 15 European countries; six major plants and over 6,600 employees in the UK alone.

We consist of six successful divisions: Sperry, Sperry Flight Systems, Sperry Univac, Sperry Vickers, Sperry New Holland, and Sperry Remington.

"So what have you done for us recently?" you might ask.

Would it be sufficient to say 'computers'?

Sperry Univac has chalked up several firsts in computers (we produced the first viable commercial electronic computer as

early as 1951), and is growing at a faster rate

than the industry itself.

Mexican Land Expropriation

Controversial move

BY ALAN RIDING IN MEXICO CITY

BY CARRYING out the largest negative effect of encouraging the peasants and their families, while 85 per cent of them account for only 15 per cent of Mexico's total food production.

In contrast, a small number of private farmers have not only been able to circumvent the legal limit of 100-hectare holdings of irrigated land, but they have also attracted credit, use sophisticated equipment and techniques, and have benefited from government investment in rural infrastructure, such as access roads, dams and irrigation canals. And as a result, they produce most of the country's wheat, sorghum and vegetable oils and account for the valuable winter exports of tomatoes and vegetables to the U.S.

Landowners

The north-western states of

Sinaloa and Sonora—still largely

in private hands—are models of

efficiency and productivity.

Wages for the "peons" are

relatively high and the avail-

ability of work is evidenced by

the low rate of migration from

these areas to the U.S. The only

political snag is that the large

landowners are extraordinarily

wealthy and influential.

Given the vastly inflated cost

of food imports following the de-

valuation of the peso, Sr. Lopez

Portillo can be expected to

emphasise agricultural production

over land distribution and, in

that context, not pursue Sr.

Echeverria's campaign against

the private farmers of Sinaloa

and Sonora. But the need to

rationalise the "ejido" system is

equally urgent, not only so that

increased production will im-

prove the living conditions of

the peasantry and reduce im-

ports, but also so that higher produc-

tivity will absorb more of the mil-

lions of the rural under-employed



Photograph: Gus Wyllie

Vivien Gall's job is almost without precedent.

Vivien is a lawyer specializing in North Sea matters.

Doing North Sea law — the offshore aspects, at least — is very much a matter of learning as you go along. Most of the regulations concerning offshore work date only from the 1970s, and the law is growing and changing all the time to deal with the new developments in the North Sea. It's a demanding job for the lawyers — and for some problems there simply are no precedents.

Vivien is a native of Lincolnshire. She graduated from Sheffield University, was admitted to the Bar by the

Middle Temple in 1971, and worked at Bow Street magistrate's court before joining Mobil. Now she's on a small team at our company dealing with legal questions associated with our North Sea activities (we're one of the major North Sea operators).

For a young lawyer like Vivien Gall, North Sea work is exhilarating.

She's not alone. Every aspect of this job is fascinating. We've looked for oil all over the world for more than 100 years, and the North Sea job is certainly the most exciting we've come across.

The technical challenges out there are terrific. The investments are huge. The potential is staggering.

If everything works out the way we hope, this corporation will see its investments pay off and will make a profit too — and Britain will achieve oil self-sufficiency by the end of the 1970s. Already the North Sea is providing about 14 percent of the country's needs, and by the end of 1977 that figure should rise to 25 percent. We're on the way, clearly.

And pleased to have Vivien Gall's legal guidance as we go.

Mobil®



Directors: Geoff Cooper (left), and Richard Bailey.

"Midland Bank does a fine job for us by complementing our craftsmanship and technology"

-Richard Bailey, Managing Director,
Royal Doulton Tableware Limited



In the decorating shop: a craftsman working on a new range of wildlife sculptures.

Royal Doulton are Britain's biggest manufacturers of china—from everyday tableware to the most elaborate ornamental figurines.

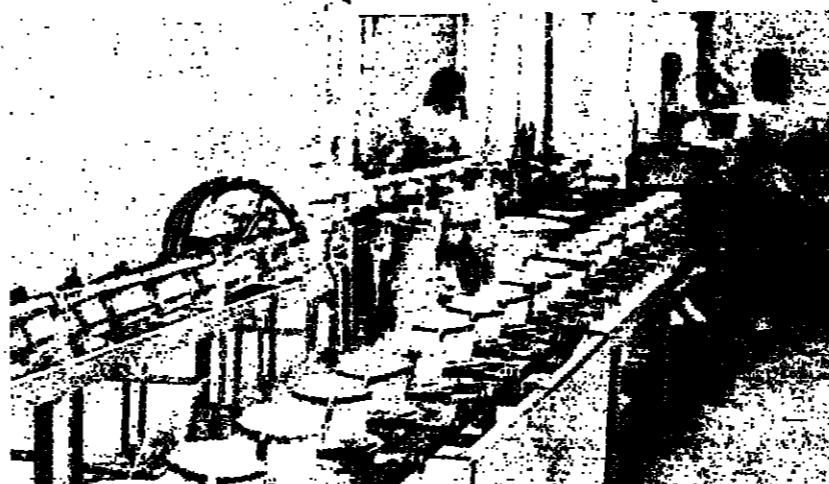
Besides Royal Doulton, their famous brand names include Minton, Royal Crown Derby, Royal Albert, and Beswick. You can buy a bone china cup-and-saucer for £1—or an elaborately crafted piece from the Figures Collection for £2,113.

Over 50% of the company's total production goes for export—for some product ranges that figure exceeds 80%. And they have received Queen's Awards, two for exports and one for technical innovation.

Says Managing Director, Richard Bailey: "Exports are vital to our success as a company and, indeed, to the survival of the country as a whole. Our greatest assets are the accumulated skills embodied in our 10,000 employees and the world-wide reputation of our brand names. The successful marketing and manufacture of fine china is very much a matter of good teamwork, and the Midland does a fine job for us by complementing our craftsmanship and technology."



The plate decorator's meticulous artistry.



Flowline cup production.

"A million dollars a month and no bother"

Geoff Cooper, Finance Director, takes up the story. "We've always had very good service from the local Midland branch at Hanley.

"That can be crucial in the export field, where the sheer quantity of documentation demands a high degree of expertise and organisation."

Royal Doulton's foreign currency needs are particularly complex. With the virtual disappearance of fixed exchange rates over the last three years, competing in fiercely contested overseas markets takes on added problems and perils.

Says Geoff Cooper: "What we've wanted from the Midland, we've got. For example, to protect us from fluctuations in exchange rates, Midland Bank's International Division helps us with forward currency dealings. This can involve a million dollars a month. With the Midland that's no bother. Everything happens as it should."

"Midland Bank support helps us to increase our exports"

Royal Doulton people are expert craftsmen and women; even with automated processes a piece may be handled no less than 36 times. "We're potters," they say. "We make functional things, fit for their purpose, that are also artistically satisfying."

The plate decorator's meticulous artistry, the skill of the engineer, the intense professional

affection a figure painter brings to each owl: all illustrate the essential role of people in this craft-based yet highly sophisticated company.

Most of the company's production takes place in the famous pottery towns around Stoke-on-Trent, where Royal Doulton are continuously expanding and modernising their factories to boost production. Midland Bank finance is used for capital expenditure, including, for example, a £1½-million medium-term loan for new plant.

Says Richard Bailey: "We find the Midland are personable people with whom it has been easy to establish a sound and profitable business relationship. They give us good financial support as a result of which we are able to develop our business and increase our exports."

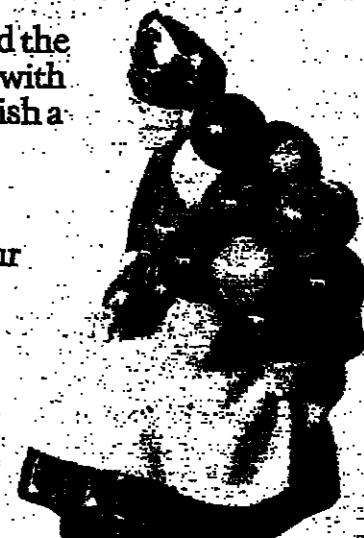
How does Midland Bank Group fit in?

Whatever your company's size and style, or the kinds of banking service you need, you'll find the Midland people good and businesslike to deal with. Your Midland manager can also help you with access to services provided by all the powerful companies that make up Midland Bank Group.

Services that include facilities for term loans, leasing, hire-purchase, merchant banking, equity capital for growth companies, international insurance broking and advisory services, international and export finance, travel factoring, investment management and trust services. Also, for very large companies, Midland's Corporate Finance Division has a select team that can work directly with the company to make the best possible use of the wide range of Group services.

Talk to your local Midland manager—he can put you in touch with all the right people.

A rare plate-on-plate vase from the Minton Museum.

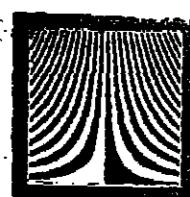


Old Balloon Seller from the Royal Doulton Figurine Collection.



Midland Bank Group

Principal trading companies: Midland Bank Limited, Clydesdale Bank Limited, Clydesdale Bank Finance Corporation Limited, Clydesdale Bank Insurance Services Limited, Scottish Computer Services Limited, Northern Bank Limited, Northern Bank Development Corporation Limited, Northern Bank Executor and Trustee Company Limited, Northern Bank Finance Corporation Limited, Northern Bank Trust Corporation Limited, Midland Bank Trust Company Limited, Midland Bank Group Unit Trust Management Limited, Midland Bank Finance Corporation Limited, Forward Trust Limited, Midland Montagu Leasing Limited, Griffin Factors Limited, Midland Bank Trust Corporation (Jersey) Limited, Midland Bank Trust Corporation (Guernsey) Limited, Midland Bank Insurance Services Limited, The Thomas Cook Group Limited, Thomas Cook Limited, Thomas Cook Overseas Limited, Thomas Cook Bankers Limited, Samuel Montagu & Co. Limited (Incorporating Drayton), Drayton Montagu Portfolio Management Limited, Guyzelle Zurich Montagu Industrial Finance Limited, Jersey International Bank of Commerce Limited, Bland Payne Holdings Limited, Bland Payne Limited, Bland Payne Reinsurance Brokers Limited, Bland Payne (UK) Limited, Southern Marine & Aviation Underwriters Inc., Bland Payne Australia Limited, London American Finance Corporation Limited, British Overseas Engineering & Credit Company Limited, Drake (UK) International Limited, Drake America Corporation, Export Credit Corporation.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

RESEARCH

Energy storage project

MANY COMPANIES, including the giant Philips group, have the chemical battery built up batteries to simplify methods from these constituents will run of storing energy in one form or at lower than 100 degrees C so another is reversible chemical that there could be extensive costs, flexibility in the way energy is put in and extremely long life.

From Salford University comes an idea which has been given the hazard.

The operating basis of the system, invented by Dr. J. E. Randall of the Department of Civil Engineering, depends on pressure/temperature differentials which occur during the dissociation or recombination of volatile and non-volatile compounds. This "chemical battery" is charged by the input of heat and can be designed to provide heat on demand by pumping in controlled amounts of the volatile chemical water, for instance, to set off the exothermic reaction.

The method of operation has already been demonstrated using units as being thought of in water and calcium oxide. This connection with such units as runs at too high a temperature wind power generators, avoid for general use, so the first couple of the somewhat wasteful phase of chemicals to be studied extent of conversion to electrical sively will be lithium bromide energy, and with incinerators and solar panels.

which uses an imbricated (scale-like) rotor with a stabilising element, gives a high output for the frame size using a standard stator. No slip rings, brushes or DC excitation is needed. The speed range is claimed to be very wide with smooth running obtainable down to speeds of five rev/min.

Possibly the most important aspect of the project is that the chemical batteries will be able to stand for very long periods without energy losses.

Further from Mr. J. Hall, Industrial Centre, Salford M5 4WT, University, Salford M5 4WT, 061 736 5543.

Efficient AC machine design

DEVELOPED AT Southampton University by Mr. K. J. Binst with assistance from NRDC is a new form of permanent magnet machine in which, for example, efficiencies of up to 90 per cent can be achieved in motors rated at several kilowatts.

As an alternator the machine,

(Trading) of Stoke on Trent (0782 811711) is a variable speed model (0.4 to 100/sec.) employing four drive motors and circuits to provide compatibility with TTL, DTL and CMOS. The capstan motor has no other tasks so that wow, flutter and jitter are minimal. Remote control facilities can be provided and the power consumption is 800 mW at 7 V DC.

BFT Electronics, The Avenue, West Ealing W13 SNU (01 995 2113) is launching units made by Cipher Data Products Inc. including the C-200 basic cassette drive and some associated system. This has dual capstan drive in two directions (four motors) with a read-after-write head layout. A larger recorder, the Minicette-2000, is expandable up to four cassette drives and can be interfaced to any computer. It can read up to 20 400 ch/sec.

RECENTLY introduced to the U.K. market are two cassette tape units from the U.S. tape units from the U.S. The Economy Company Phil Deck distributed by Tekdata

hire purchase; taxation; inclusion of software and supplies; grants and development areas and the definition of "computer" for grant and tax purposes.

Most important at this meeting is the opportunity it will afford for private discussion with reading, a British Computer Society specialist group in calling a series of educational meetings. The importance of the programme is available from A. H. Steele, National Computing Centre, Oxford Road, Manchester M1 7ED, 061 228 6333.

Two tape drives

RECENTLY introduced to the U.K. market are two cassette tape units from the U.S. The Economy Company Phil Deck distributed by Tekdata

You'd think that, in a job which involves moving about among 10,000 employees of a company with umpteen factories spread all over several square miles, you might occasionally get the Boss off your back for a minute or two. But no. 3

From time to time, we admit, Pye two-way pocket radio-instant, on-the-job communication—provides the mild beef. Because it works.

Wherever your key personnel happen to be when you want them, you simply touch a button and talk to them. And you know that you're heard.

Because they reply there and then.

Pye two-way pocket radio saves time. Which improves efficiency.

Which saves money.

This simple logic has helped make Pye Europe's number one name for radio communications. With the personal two-way pocket radio. 'Bleep' paging. Mobile radiotelephones. And the Pye-built-and-installed Radiophone which links your car into the Post Office telephone network and the world's as well.

They all mean business. They could soon be as commonplace as copying machines.

To read the reasons why, please use the coupon.

23/FT/17/11	
Name _____	Position _____
Company _____	Address _____
Telephone No. _____	Date _____

The most BORING OFFER ever made

We believe that your G & L or G & L-F horizontal borer is the finest machine of its kind in the world. We should know. We supplied it. But this is not a frivolous claim. We're backing our words with hard cash. Because we're offering exactly what you paid for your present machine in part exchange for a new one. And we're so confident of its value that we don't even want to see it first.

The machines we're offering you are the sophisticated new G50 Production Horizontal with CNC and the new DP50 with NumeriSet with Memory.

Obviously an offer this generous has to be limited. So for a period of 90 days only from September 22nd we will give you a trade-in credit of the full original purchase price on many G & L and G & L-F borers. And, although we'll want to take a look at them first, we'll give a substantial trade-in allowance on many other makes too.

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HANDLING

Three-stage masts for site trucks

A RANGE of three-stage masts, giving the benefits of high maximum lift heights, full free lift and a low closed height on a rough terrain fork lift truck, has been introduced by Bonser Engineering, Giltbrook, Nottingham NG16 2GX (060743 3621).

Available with the company's two and four wheel drive trucks and the rough terrain trucks, the masts come in four sizes, the largest giving a maximum lift of 10 feet.

The advantage of low closed height, says the maker, is the reduced likelihood of problems with overhead obstructions during road transportation sites. The biggest machine does not exceed 11 feet 10 inches.

MATERIALS

A board to match asbestos

COMPANIES interested in building motors of this type are invited to contact Mr. P. Thompson, Electrical Engineering and Electronics Group, National Research and Development Corporation, 66, Victoria Street, London SW1 8SL (01 828 3101).

Companies interested in building motors of this type are invited to contact Mr. P. Thompson, Electrical Engineering and Electronics Group, National Research and Development Corporation, 66, Victoria Street, London SW1 8SL (01 828 3101).

AFTER FOUR years' research and development and some alteration to production equipment, costing together over £1m., Cape Boards and Panels has launched an asbestos-free, non-combustible, general purpose building board, which has all the performance characteristics of asbestos equivalents.

Although the new board costs about 20 per cent more than asbestos-based board, the company regards this development as a major breakthrough in significance in the building industry.

Supalux will provide fire protection for up to four hours, meets the requirements of BS476: Part 1, 1953, and is capable of meeting the more stringent requirements of BS476: Part 8, 1972.

The company says the board can be used as replacement for its Asbestolux board for all fire-resistant applications, such as cladding for structural steelwork, suspended ceilings, ceiling linings and soffits, fire breaks, and fire-resistant partitions.

Supalux is chemically unaffected by humidity, and will not warp, swell, rot or corrode. Normal hand and power tools, working tools may be used to cut and shape it, and it can be painted without using special primers, and may be plastered as more efficient operator.

Other application programs being developed include a suite for the structural analysis of frames, trusses and grids, etc. and a connection program between analysis and design software. British Olivetti, 20 Berkeley Square, London W1X 5AA (01 628 8807).

Information is put into the computer using a simple form sent by the client to the company's computer centre at Croydon. From the total held on file, it then becomes possible to produce selectively labels and lists for specific groups, divisions and other categories such as age, by nationality or location—in fact by almost any parameter. The user simply phones or writes his request to the computer centre, Moreton from Sunley House, Bedford Park, Croydon, CR0 2AP (01 688 8251).

Help for selective mailing

OF INTEREST to advertising and public relations agencies, other companies using selective mailing and those that maintain lists for distribution of catalogues and reports is a computerised system called Varimail offered by CMG (West End).

Specifically designed to cut the cost of selective mailing, it is constructed as a series of program units and provides an open-ended method of retrieving information from any part of the mailing file.

Information is put into the computer using a simple form sent by the client to the company's computer centre at Croydon.

From the total held on file, it then becomes possible to produce selectively labels and lists for specific groups, divisions and other categories such as age, by nationality or location—in fact by almost any parameter. The user simply phones or writes his request to the computer centre, Moreton from Sunley House, Bedford Park, Croydon, CR0 2AP (01 688 8251).

More power to a mini

BOLD CLAIMS by Olivetti for its new P6060 against competitors (the IBM 5100, the HP 9530 and the Wang 2200) are higher computing power, lower cost and more compact size. The claims are not confined

Mark reader advances

THREE Regional Health Authorities who between them provide payroll services for nearly 1m. staff have chosen optical mark reading (OMR) to capture data.

South West and North East Thames regional authorities are to use Datatrim 250 machines to capture data from the many thousands of payroll sheets, converting handwritten bar marks at the rate of about 5000 forms/hour into computer compatible magnetic tape.

A scheme at North-West Thames RHA is already commissioned and uses a pair of Datatrim 3 machines to capture data from 110,000 sheets in single day. The reading tape is processed by an ICL 1904S.

It has also been announced that Redifon Computers has enhanced its Seecheck key-to-disk system so that it will support one or two Datatrim 3 devices reading simultaneously with standard keying operations. The optical mark readers are made by Data Recognition, Loverock Road, Reading, Berks (0734 598511).

The claims are not confined

SAFIC

Directors: S. Borsook (British) (Chairman and Managing Director); K. Gross; J. Mincer; L. Mincer; D. H. Shapiro; N. Werksman.

Saker's Finance and Investment Corporation Limited

Interim report

The results of the Group's trading activities for the six months ended 30 September 1976, reflect the continuing downturn in the South African economy and, in particular, the dramatic change in conditions in the motor industry compared with the same period last year, when the Group reported record profits. Under highly competitive trading conditions, turnover has been maintained at a satisfactory level, but this has been attained at the expense of lower margins at a time when inflationary pressures were forcing up costs, and has resulted in the disappointing results for the six months under review.

The general outlook for the second six months of the financial year shows no signs of improvement. In fact, it is expected that the economic climate will deteriorate further. However, the effect of this on the Group will be countered to some extent by the positive steps already taken to reduce costs, wherever possible, to bring them more in line with current trading conditions.

Changed conditions and the continued high level of inflation require a sharper focus on the long-term financial requirements of the Group. As a result, the need to maintain and improve the Group's equity base to ensure its future well-being has become more important. Therefore, your Directors are of the opinion that a realistic level of retained profits should be reached before consideration can be given to dividends.

In the light of the above, your board has decided to defer any decision regarding dividends until the end of the financial year and, consequently, no interim dividend has been declared.

Unaudited consolidated group profit

	6 months ended 30 September 1976	1975	% Change	Year ended 31 March 1976
	R'000	R'000		R'000
Turnover	62 466	65 310	-4.4	122 279
Profit before tax	496	2 010	-75.8	3 522
Less: Taxation	224	854	-73.8	1 468
Profit after tax	262	1 156	-77.3	2 053
Less: Interest of outside shareholders and preference dividends	128	464	-72.4	827
Net attributable earnings	134	692	-80.6	1 228
90	67	+34.3	165	
	224	759	-70.5	1 391
Non-recurring items		71		71
Earnings for ordinary shareholders	R'224	R'830	-73.0	R'1 462
Number of ordinary shares in issue	4 787 030	4 787 030		4 787 030
Per ordinary share				
Earned (cents)	4.70	15.88	-70.5	29.06
Paid (cents)		3.75		14.25

*Excluding non-recurring profits

S. Borsook J. Mincer

By order of the board

Saker's Management

Company

(Proprietary) Limited

Secretaries

Per P. R. Glendinning

Production is present according to reports of the company aimed at stocking distributor. The company expects the formation of a board to be used in many applications where asbestos board is now suspect because of its potential health risk.

Cape Boards and Panels, Lane, Uxbridge, Middlesex UB9 2JQ (Uxbridge 37111) for details of the range of sizes, thicknesses and finishes available.

Functional capabilities of videotapes include display of measurements, set points, alarm limits, and related process parameters; performance of process monitoring and short-term historical recording; performance of alarming and alarm diagnosis; access to full process control capabilities such as set point adjustment, valve handling, and other conventional operator functions.

For welding speed, arc switch, post-weld gas purge time, welding pause, return of speed, and slope in and out.

The machines are available single or four mode systems. The latter allows presetting different parameters for four heating phases for one arc welding, air-cooled tungsten inertial with filter, a stress relieving.

For welding difficult metals, orbital procedures are available which allows the arc parameters to be varied by -100% in each of six sectors plus a seventh over-angle of any angle.

The torch can be set to travel (sway) across the weld, and there is variability in the pipe electro-mechanical device for torch-to-work distance constant.

The maker says the orbital heads can be placed on the work at any angle. Access requires as low as 40 mm between pipe and only 75 mm of strain pipe is required for location.

Details from the British subsidiary of the Dutch company Welco International (UK) Ltd, John's Place, Wistow, Huntingdon, Cambs, PE17 2QD (02262868).

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HOME NEWS

Plan as if North Sea oil did not exist—report

BY RAY DAFTER, ENERGY CORRESPONDENT

CARELESS MANAGEMENT of the economy may erode the benefits of North Sea oil, says a study by the Trade Policy Research Centre published today.

The report concludes that gains from North Sea oil will not be great enough to guarantee a balanced budget.

"If the potential gains are to be in the absence of North Sea economic management in the British Government will have to be as good as it would need to be in the absence of North Sea oil."

The report, prepared by Prof. Colin Robinson and Dr. Jon Morgan, of Surrey University, says that the potential balance of payments gains could be between £15bn. and £18.5bn. in 1980. The figures are con-

verted from the researcher's dollar calculations at £1/\$1.65.

The estimates appear similar to those by the Treasury a few months ago, but Prof. Robinson and Dr. Morgan emphasise the considerable uncertainties that could upset the forecasts.

Potential balance-of-payments gains are very sensitive to price and output assumptions, for instance.

"The greatest uncertainties about the economic impact of North Sea oil on the British economy relate not so much to stated areas of the UK. Conti-

produced, and at what price it will be sold, but to how effi-

ciently the British economy will

despite exploration and appraisal

riches begin to flow in large

volume."

Although the potential gains and published this April in the

Department of Energy's "Brown Book" of offshore resources.

Government estimates show

that proved economically and

technically recoverable reserves

of coal are about 6bn. tons,

nearly 5bn. tons in existing and

committed pits.

The Department of Energy says that it is not practicable to assess how much more of the estimated 45bn. tons of coal reckoned technically recoverable will prove economically work-

able.

The figures show that exports of North Sea crude oil to the end of September were about 1.5m. tonnes, 20 per cent of production to that date.

"Effect of North Sea Oil on the U.K. Balance of Payments," Trade Policy Research Centre;

latest Government estimates made last year in the

Financial Times Reporter

Freeson defends building plans

Financial Times Reporter

A STRONG defence of the Government's plans to rationalise local authorities' direct labour organisations was made by Mr. Reg Freeson, Minister for Housing yesterday.

The proposals had been subject to "blatant misrepresentation and exaggeration," he told the Institute of Building's annual conference in London.

Claims had been made that they formed part of a move to nationalise the building industry, "when in fact what is proposed is rationalisation of DLOs."

Others asserted that export efforts would be undermined because of the effect on the building industry at home.

"I do not accept that for one moment. In fact, in 1975, DLOs undertook only 2 per cent. of all new building work and less than 1 per cent. of all new civil engineering work."

The aim was to give the organisations more flexibility and, through changes in charging, accounting and tendering, add improvements in the legal framework through which they operate, to put them on a more comparable basis with private sector companies.

In essence, the proposals were those made last year by the Chartered Institute of Public Finance and Accountancy, whose report the industry had been urging the Government to implement.

"I had thought that this would please the industry," Mr. Freeson said. On the contrary, he had been told that the proposals would be strongly opposed. Who, one wonders, is adopting doctrinaire approach?"

If the organisations were efficient and could do work more economically than private contractors, it was right that they should be allowed to expand. We need to maximise on the contribution which can be provided by all parts of the industry."

Foolish warning

Another 100,000 construction workers could find themselves out of a job because of the Government's spending cuts, bringing the industry's total lay-offs to 20,000. Mr. Bob Willan, president of the National Federation of Building Trades Employers, said yesterday.

In an Aims for Freedom and Enterprise report, he claimed that the industry has been singled out as the sacrificial lamb to pay for the sins of decades of economic foohardiness."

Unemployment within the industry could soon reach nearly 10 per cent., more than five times its national average.

In the report, Mr. Willian urges once-for-all subsidy of £1,000 each for the estimated 300,000 people wanting to buy their own homes, a government guarantee building societies to cut 100 per cent. mortgages, and an extension of tax allowances for industrial building to cover houses, and business and commercial buildings.

The subsidy would double the housing market, countering the unemployment threatened by the pending cuts, while the mortgage guarantees would involve little or no cost to public funds.

As for tax allowances, it made no sense to give them to those who put up industrial buildings while denying them to those building homes or business and commercial buildings.

A Policy for Building, by Bob Willan, Aims for Freedom and Enterprise, 5, Plough Place, Eitter Lane, London, EC4P 4LS; 5p.

Lloyd's to take part in "terrifying case"

WE HAVE been asked to clarify a report which appeared on November 9 under the above heading by pointing out that:

1. Sun Alliance and London insurance has paid no money into court, and no statement to that effect was made in court. In fact, as was stated, Sun Alliance paid a sum under its policy to Messrs. Donnec, Myleham and Haddock to cover both the plaintiff's claim and costs.

2. Mr. Robert Derek Hansen ceased to be a partner in the firm of Donne, Myleham and Haddock in February 1972.



Mr. Jim Slater leaving Bow Street Court. Terry Kirk

Slater extradition case on January 5

BY MARGARET REID

ELEVEN DAYS have been set aside for the full hearing of the extradition proceedings brought by Singapore against Mr. Jim Slater and Mr. Richard Tarling, the financiers, to begin on January 5.

Efforts are still being made by Mr. Slater, former chairman of Slater Walker Securities, and his one-time colleague Mr. Tarling, to remain at Bow Street yesterday on £45,000 bail each until that date.

Mr. Slater faces six charges in Singapore of conspiracy, furnishing false statements and breach of trust in matters connected with the Singapore company Haw Par Brothers International, in which Slater Walker previously had a large stake. There are 19 charges against Mr. Tarling.

Neither Mr. Slater nor Mr. Tarling, once chairman of Haw Par, spoke at yesterday's brief hearing.

1967 Act rule

Mr. Michael Burton, for Mr. Tarling, said it was "very much" the section four of the Fugitive Offenders Act, 1967 would be raised at the full hearing.

The section says that a person shall not be extradited to a designated Commonwealth country, or kept in custody for extradition if it appears the offence is of a political, racial, national or religious character.

The full hearing will be at Horseferry Road court because of the space needed to bring the accused and counsel. It will be held under Mr. Kenneth Barrclough, Chief Metropolitan of the Singapore court.

Air passenger traffic up by 8% in October

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

PASSENGER TRAFFIC through civil aviation following the oil crisis continued in 1973-74 which has persisted since then is now over.

This means that many original forecasts of long-term traffic growth made before 1973—which were revised downwards as a result of the oil crisis and subsequent recession—may now again be revised upwards again.

MP criticises State sackings

STATE-OWNED industries could fall into the control of "nonentities and economic and political neutrals" if the Government continued its spiteful and vindictive policies, the sacking heads

of State Boards who questioned Government's policy, warned a

Mr. Tony Taylor, MP for Cath-

eter and Southampton: "If the Government is really genuine in wishing to have efficient State corporations run by men of ability and independence they will have to abandon the policy of sacking critics."

Rates and the cash ceiling

BY COLIN JONES

THE RATE support grant which gives way to a more open wage growth in aggregate, is announced at about this time each year can be looked at from many viewpoints. The more interesting aspects of this week's settlement—for the year 1977-78 are, first, its contribution to the trend of settlements generally, and, as we have seen this year, should be 1.6 per cent. below this year's probable outcome, it takes time to adjust the size of the total labour force.

Nevertheless, this year's cash ceiling, which is about 15 per cent. for householders would be acceptable, and that local authority spending, once Ministers have decided that real spending next year should be 1.6 per cent. below this year's probable outcome, it takes time to adjust the size of the total labour force.

On the public expenditure aspect, one needs to consider the grant settlement in its wider setting. Local government is responsible for about 30 per cent. of all public expenditure. Yet the Government has no power to instruct local councils to extract rather more than £300m. of total local current spending.

If local spending does decline in real terms next year, it will be the first occasion since the war. Nevertheless, the chances of avoiding overspending are relatively good. The great majority of councils are now well aware that the era of rapid expansion—which has lasted for over the past two decades—is over and that they face several years of no growth at all. There is a growing fear of the long-term consequences for the independence of local government if the Government's guidelines are again widely flouted.

Mr. Peter Shore has effectively slightly adjusted next year's reduced this year's grant from 65 per cent. of net relevant expenditure to 63 per cent. This is about the level Mr. Croslan should have announced last November if he had not been so determined to extract a more generous settlement from his Cabinet colleagues.

For 1977-78, the grant percentage will be lower still at 61 per cent., a figure which is neither extra 11-12 per cent.). Councils usually negotiated towards the end of each financial year. Cash limits will become much more tricky to operate successfully when the present pay policy

Non-wage costs

The squeeze has been spread over this year and next year. By invoking the cash ceiling on this year's grant (non-wage costs have substantially exceeded the original estimate), by docking further £50m. as a "penalty" for overspending, and by adjusting the "resources element" of the rate support grant, the Government's guidelines are now about 12-13 per cent. in the English metropolitan counties, about 15 per cent. in London (and Scotland) and rather less in each sector, the increases authority-by-authority could range anywhere from nil to 25 per cent. or more.

The pattern will inevitably contain an element of unfairness. The Department of the Environment has however been working on a new form of grant which would distinguish more clearly between the spendthrift and the prudent. There has also been a good deal of discussion about ways of ensuring better value for money in local authority services, perhaps by developing the external audit system, evolving comparative studies of performance, or even by instituting a system of capital asset accounting within each council. If the growth of local spending has indeed been brought to a halt, it is perhaps to these matters—and a more robust system of cash ceilings—that attention should now be turned.

To the bone

However, that does not mean that every householder can expect his rates to increase by no more than 15 per cent. in April (or that every business ratepayer should count on an extra 11-12 per cent.). Councils probably about right. There is graphic changes and those who grant percentage is lower, desires than to national needs.

Because of the year to year may not cut their real spending turned.

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FINANCIAL TIMES REPORT

Wednesday November 24 1976

Non-Ferrous Stockholding

Metals in the front line

By Peter Cartwright

InFLATION SEEMS bound to influence the role of the non-ferrous stockholder more strongly than perhaps any other factor in the past 20 years. Customers whose profit margins are tightly squeezed and who to provide a service to customers run into liquidity problems will

almost inevitably be compelled to seek to operate on minimum stock levels and to rely increasingly on the stockist to supply him with what he wants when he wants it. So the stockist will not only have to solve his own cash flow problems but also necessary to cover their pro-

keep a much finer balance of stocks. To do this requires a high degree of sophistication and a substantial amount of back-up equipment which, going to be relied on to a much greater extent to provide more of the customers' requirements on demand, and to a much lesser play a major role in the extent as a mere top-up or stretch of the imagination to unusual orders.

Certainly it goes almost without operations have relied on per-

sonal experience and expertise, a significantly more important element in the market, however modest a place he has in it.

Five or six years ago a 15 per cent. return on capital was regarded as a reasonable objective. Inflation and a record high minimum lending rate have altered all that. The financing of stocks, which may total £2m. or more, is such that when borrowing at 18 per cent. or more has been taken into account, a return on capital of 23/25 per cent. seems not only justifiable but necessary. Traditionally, stockholding has been closely linked to the mill—it is dominated by companies like Alcan, Alcoa, British Aluminium and, particularly in copper, brass and other yellow metals, by the IMI subsidiary Henry Richon—who formed factor in the past 20 years, or bought out stockholders to provide outlets for the mills and are tightly squeezed and who to provide a service to customers.

It is still predominantly looked upon as a service. Most customers in the general engineering, construction and other industries tend to hold as wide a range of coil, tube, angles and so on as is thought similar from other metals which stockholders now trade in. In France, too, the trade is fairly tightly controlled by the mills, and there are close links with customers in Germany, but in general far more business passes through stockholders than it does in this country—up to 90 per cent. in Italy, for instance. Such discrepancies may not last for much longer, for it

seems that the trend in the U.K. will quicken in the next year is not expected to be quite so good as the first half. This is perhaps more important in the aluminium section, which has suffered through the downturn in building and construction and a movement into painted steel in the holloware industry. Leading yellow metal stockists, on the other hand, appear to be doing better, with reports of a gently rising demand from the general engineering industries as their export programmes gather pace. Nor do they seem to have lost as much ground in the building industry, partly due to the continuing demands of central heating systems and home renovations. The next year's prospects are clouded by doubts, not only about the effects of the package the Chancellor of the Exchequer is putting together—even though it is supposed to provide a stimulus to industry—but equally by the as yet unknown quantity of the new American President.

One needs to make some distinction, however, between

the immediate prospects for the price of copper would fall to £700 a tonne and the other that it would float up to £900. Partly because copper (like gold) was used as an inflationary hedge there was a lot of speculative buying by fabricators and others at the beginning of the year when the price was near, or below what copper could be produced at. It rose to nearly £1,000 a tonne in the summer and has since fallen back. Whether it will fall further is a matter of argument. There are those who believe that with world refined copper stocks at more than 2m. tonnes as the result of some two years of over-production, and the likelihood of 600,000 tonnes being in London Metal Exchange warehouses by the end of the year, that prices are unlikely to firm up much in the more immediate future. There are those who argue in the opposite direction. Whichever way things turn out it is clear that non-ferrous stockholders are going to be saddled with problems of stock financing and cash flow while inflation remains so high. Their expertise in trading their organisations to a fine pitch will make an appreciable difference to the fortunes of their customers, as well as the same post. One predicted themselves.

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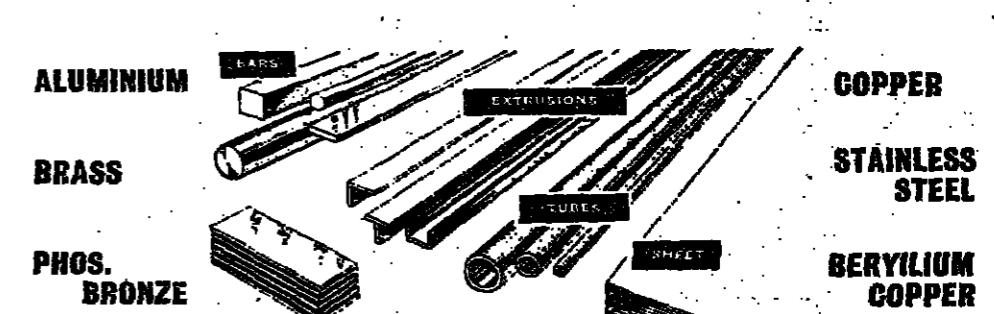
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NON-FERROUS STOCKHOLDING II

Aluminium's future seems assured

A METAL that can have a recently there have been worry-
found effect on energy saving signs that the second half of
aluminium seems assured of the year will not quite match
term future growth, even though it still have to com-
with alternative materials.

It is more costly than
the other competitive metals
reduce its use in transport
types of aluminium — can
nately save energy by
ing fuel consumption. The
ications of this for stock-
ers, and the prospective
off other engineering
s are considerable.

The use of aluminium in
ir plating military vehicles,
ir and truck wheels, and in
rowing variety of under-

resting, international and
mial committees, like those
Brussels and the Energy
Committee set up by the
overnment, are studying pos-
factors in energy saving as
et from energy constraints.
ically, the Americans
one as deeply into this
one with an Aluminium
cation "task force". On
tive energy saving. Using
starting point the Environ-
al Protection Agency
es that a 2,000lb. car
ges 24 mpg, and a 4,000lb.
only 11 mpg (part of the
weight is accounted for
fety factors) the conclusion
awn that each pound of
ium used can save two to
gallons of petrol over the
of a car—and more than
are currently used, a
relative figure for a
car. It is reckoned
a feasible goal for 1980 is
crease the aluminium usage
ols, providing technical
of up to 800 gallons of

ether the U.K. mills would
le to cope with the kind of
y in demand that every-
is hoping for is questionable
at least is being questioned

independent stockholders.

ills are naturally
tant to put on another shift
it can be thoroughly
ed, so that deliveries of
and some other items are
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600,000 tonnes by the end of
the year. This is by far the
biggest amount held in the LME
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before the present build-up was
just over 180,000 tonnes held
in December, 1972, which was
considered to be a huge amount
at the time, although it now
pales into insignificance. In con-
trast, during 1974 copper stocks
held by the LME fell to below
11,000 tonnes at one stage.
Despatches of rolled prod-
ucts and extrusions in the first
months of this year were
zinc are also very high at pre-
cent up on the same sent. Holdings of zinc have
last year, but more
nearly doubled in the past year

bought up independent groups and has also introduced into a
and companies which they use number of its centres shops for
as distribution outlets for their
mills. While there are a few
aluminium specialists, most of
the 300 or so stockholders also
trade in copper, brass and
associated yellow metals, and an
increasing number also in stain-
less steel, an activity in which
they seem to have foreseen the
ferrous stockholders. Sprinkled
among the big groups are repre-
sentatives of Continental mills
like Aluminium Pechiney, of
France, Sidal of Belgium and
Austock of Switzerland. By far
the biggest yellow metal opera-
tion is carried out by Henry
Righton, an offshoot of Imperial
Metal Industries.

In general the non-ferrous
stockholders seem to have been
less ready than their ferrous
colleagues to organise on quite
such a sophisticated scale,
partly because mills have tradi-
tionally dealt direct with cus-
tomer requirements and partly
because of differences in
demand patterns. Quite often
basic equipment consists of not
much more than guillotines and
saws, although an increasing
number of slitting and cut-to-
length lines are being installed.
Not all companies see the
future, however, in terms of
very heavy capital investment
by stockists in processing
machinery. The Amari sub-
sidiary, Alaco, one of the leading
independents, has tried to
avoid this, preferring to make
use of specialist local metal pro-
cessing facilities. Instead the
company has chosen to invest
in a dispersed network of out-
lets and in stock. The company
has joined the trend towards
being able to offer complete kits
for certain specialist users—for
example, lorry body builders—

Customers too are finding it
costly to hold stocks, however,
and for this reason, according
to Mr. Mulley, the role of the
efficiently organised stockists is
likely to become even more im-
portant.

The stockists observe that in
aluminium's early days mills
used to have a price list down
to 28 lbs and below. Now the
minimum is 20 tonnes—a much
larger quantity than some cus-
tomers want to take at a time.

To a large extent aluminium
stockholding is dominated by
producers like Alcan, Alcoa and
British Aluminium, which

Peter Cartwright

LME stocks at high levels

THE GREATEST stocks of non-
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nearly doubled in the past year

to reach an all-time record level
of nearly 113,000 tonnes, while
lead stocks are still a sizeable
65,000 tonnes, after having
reached a peak of over 88,000
tonnes earlier this year. But the
stocks held in LME warehouses
have remained at a lowly total
of below 7,000 tonnes.

The size of the stocks held
in the LME warehouses reflects
to a large extent the state of the market. Normally
the trend in stocks closely

mirrors the trend in prices—as
stocks rise prices fall and vice
versa. This year, in fact, saw
something of an exception to
that rule, with copper prices
going up at the same time as
stocks were increasing, but this
was a phenomenon created by
unusual market conditions and
the much more active role
played by speculators and financial
institutions in carrying the
stocks for long-term investment
purposes.

At the moment the stocks are
so massive that they no
longer exert a weekly influence
on prices. However, the existence
of such large surplus holdings,
not only in the LME warehouses
but throughout the world, has been the main
deciding influence keeping copper
prices below the cost of
production for at least 50 per
cent of the Western world pro-
ducers. The setback to the
economic and industrial recovery,
in the U.S. particularly, which was expected to
bring a surge in demand for
metals generally in the second
half of the year, has been a partic-
ularly severe blow. Copper
prices, for example, buoyed up
by better demand in the first
half of the year, fell by £200 a
tonne to £250 a tonne when it
became apparent the resurgence
in demand was delayed, and it
is now sterling that remains the
main prop to prices on the
London Metal Exchange.

Nickel supplies still remain
plentiful, with substantial
stocks held, which may make
the price increases for regular
customers due to be introduced
from January somewhat difficult
to impose. Other so-called
"minor" metals, too, are
generally feeling the draft of
reduced demand as the industrial
recovery falters.

The outlook for all metals
depends to a large extent on
the trend in general economic
activity affecting demand. The
latest gloomy assessment of
economic prospects by the
OECD hardly creates great
confidence, although there is
obviously a limit on how long
copper producers, for example,
can go on producing at a loss
and consumers relying on
surplus stocks. For Britain the
outlook is particularly clouded,
with demand likely to remain at
a low ebb in view of the
economic situation, but with
sterling continuing to exert an
upward pressure on the cost of
imported raw materials, espe-
cially metals, traded internation-
ally.

John Edwards

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LABOUR NEWS

Ten sacked men at Halewood reinstated

BY ARTHUR SMITH AND ALAN PIKE

FORD MOTORS, which yesterday reinstated ten men dismissed for breaches of discipline, is optimistic that output will rise by 10 per cent in production and strikes quickly at its Halewood plant in Merseyside.

But a fresh trouble spot emerged for Leyland when engine tuners at Cowley voted by a 51-1 majority to strike after the company rejected a demand that men transferred to the department be withdrawn.

The management said after the strike decision that the company would keep work going as long as possible and this would depend on the co-operation of other workers and availability of supplies.

The tuners, who recently achieved staff status after a long campaign which included a strike last year, claim that the new men recently transferred to the department are unskilled and unqualified.

In addition to the Cowley problem, Leyland's troubles are likely to increase by the end of the week because of the continuing strike by engineers at Rubery Owen, a crucial component supplier.

At Ford's Halewood plant initial vindication of the company's decision to crack down on discipline came when the men dismissed for breaches of discipline stated statements that they time

Two long strikes called off

By David Churchill, Labour Staff

TWO long-running strikes were

called off yesterday after

strikers agreed to accept agree-

ments.

About 400 dustmen at Canterbury, Kent, on strike for seven weeks over bonus payments agreed to return to work to-day pending further talks with management.

About 440 aeroengine workers at the Rolls-Royce (1971) factory in Blantyre, Scotland, are to return to work to-night after a 20-week strike over transfer to a nearby factory.

The dustmen's dispute started when the local council withdrew bonuses of about £15 a week.

The strikers, mainly members of the National Union of Public Employees, were supported in their action by other union members at local rubbish sites who refused to allow privately collected rubbish to be disposed of.

The end of the Rolls-Royce dispute came after the strikers accepted company plans to close the Blantyre plant because of over-capacity in its Scottish factories and transfer the workforce to Hillington, near Glasgow.

Civil servants' pay plea

UNION leaders representing more than 500,000 civil servants appealed to the Government yesterday to re-instate research into civil service pay conditions to pave the way for a return to free collective bargaining next year.

Suspensions were lifted on three other disciplined workers yesterday, and five more cases will be reviewed to-day.

Ford maintains that output, now running 30 per cent below the scheduled 1,000 cars a day,

is depressed mainly because some employees are not doing their jobs properly.

The management argues that work-sharing and unofficial rest periods had grown to "unaccept-

able levels."

Last night the company was

optimistic that industrial peace

had been restored at the plant.

"As soon as we can get a quick

discipline came when the men

dismissed for breaches of disci-

piple stated statements that they time

THE LONGEST serving member of the British Steel Corporation's Board has decided to leave the company after starting this work, he comes only a short time after Sir Charles Villiers, the corporation's new chairman, announced a series of changes in a shake-up of the industry's top management earlier this month.

Although not thought to be directly connected, his decision

comes only a short time after Sir Charles Villiers, the corporation's new chairman, announced

a series of changes in a shake-up

of the industry's top management

earlier this month.

In the early years of nationalisation he was BSC's managing

director in charge of formulating

industry's day-to-day industrial

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The Management Page

WORK EXPERIENCE

How to keep the unemployed busy

ONE OF THE main objects of the work experience scheme set up by the Manpower Services Commission is to keep unemployed school leavers off the streets and out of the dole queues so that they do not become totally demoralised by their failure to find work.

But the scheme is also intended to have a cosmetic effect on the unemployment figures and to enable TUC leaders to show their members that the Government is honouring its side of the social contract. The Manpower Services Commission under the chairman, Mr. Richard O'Brien, hopes that work experience will help young people to make wiser career choices once they are back in the job market as well as boosting their morale in the short term. It is also thought that they could find it easier to obtain work if they can show they have already spent a few months in employment.

Employers who take part in the scheme are forbidden to give the youngsters regular work or to provide them with specific job training. At first sight therefore the project looks rather like the stone-breaking and oakum-picking exercises that were enshrined in the Elizabethan poor laws. Of course it seems that school leavers who participate have little to do but help out with the occasional task and stand around watching others work.

In practice however, the system is far more flexible and worth while. Young people have to join the scheme for a minimum of six months and must be between the ages of 16 and 18. The MSC pays them £16 a week, free of tax and national insurance contributions through the employing companies, which also have to bear the full cost of supervision.

Atmosphere

The idea is that the boys and girls should spend about six weeks in a different department of the same business. They should learn the routine, absorb the atmosphere of the factory or office, and be given the opportunity to try their hand at various jobs. But the company with the local population — ICI — believes that a company that feels that the experience of being unsuitable on paper. They twice that for work experience.

Vicious circle

The young people themselves say the best thing about the scheme is that it will help them to find regular work after they leave ICI. They have found that nearly all the jobs academic qualifications are required often a poor guide to job performance. Some of the young applicants to have had experience and as they have only just left school they put them at the centre of a vicious circle. But they reckon their chances will be much improved once they have applied to ICI for a permanent post; they would have been turned down without interview because they looked gross pay for job creation.

This emerges from a study by the University of Manchester which shows that the U.K. as a whole is second only to Canada as the individual controlled companies rises to 50 per cent. of all manufacturing industry with the largest share per cent. of all manufacturing employment and much of this investment. In 1973 14.9 per cent. of the value of all U.S. company in a single industry.



Mr. Richard O'Brien

The £19.5m. work experience scheme for jobless school leavers is one of a series of measures designed to reassure trade unionists of the Government's good intentions towards the unemployed. On paper it has little to recommend it but seems in practice to be proving its worth. One firm running it successfully is ICI at Runcorn.

their age group — rough, really knowing what she was probably supervising the school leavers once they arrive.

It is also thought that trade unions and other employees will ensure that the young people are neither used as cheap labour nor allowed to take away someone else's job.

Since the project was started in September, the MSC has accepted schemes from 309 companies across a wide spread of industries and these will provide places for 3,851 young stars. A further 91 schemes giving another 1,000 places are in the pipeline.

One of the first companies to join the work experience project was the Mond division of ICI at Runcorn in Cheshire. It now has 55 school leavers on its books and another dozen will probably be taken on during the next month or so. Most of the 16 and 17 year olds have been there just over a month.

When ICI decided to take part in the scheme it acted partly out of a sense of social responsibility and partly because it wanted to keep its good reputation as an employer with the local population — ICI departments of ICI. They also believe that a company that feels that the experience of being unsuitable on paper. They twice that for work experience.

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At the same time the scheme which holds the title of Miss Runcorn 1976, has been doing reception work with ICI under the head of the EEC anti-dumping unit, Hans Beseler, who is a vigorous German with an excellent command of English. British business fears, officials in London and Brussels now both agree, boil down to "fear of the unknown" and reassurances are now offered on the following grounds.

First (and least important) on the question of numbers, Herr Beseler says that though the U.K. dumping portfolio may double his case load, he also plans to double his staff next year, perhaps poaching a few DOT officials. His DOT equivalent, Mr. George Barry, says that for his part he has no intention of "pulling down the shutters" on his operation in London.

Lastly and most important, there is no great gulf between the anti-dumping criteria used by the anti-dumping unit and the European Community's Brussels' bureaucracy. Both U.K. and EEC approaches to Brussels will be possible, though more likely through the medium of European industry or trade federations.

Regardless of any past differences of philosophy, all EEC countries are now converging towards a tougher policy,

though Italy, with its residual quotas and import deposit schemes this year is out in front. The Germans are more alive to the dangers of dumping, while in the U.K. the surveillance licensing system for many imports amounts to a kind of administrative harassment.

This is mirrored in the Commission which has opened nine official investigations this year and has another six in the pipeline. This month it followed up the launching of its biggest inquiry, on Japanese ball bearings, with the imposition of its first-ever duty on Taiwanese bicycle chains.

One further safeguard for

the U.K. expires at the end of next year. This is the Treaty of Accession provision that allows the Commission to take action on Britain's behalf against dumping from the other eight member States. Current complaints chiefly concern Italian exports to the U.K.—the lira has fallen 10% in tandem with the pound. But no intra-community duties (except for the extra-EC French tariffs on Italian wine) have ever been imposed. And in any case through the medium of European industry or trade federations.

There are one or two slight differences in practice, though. The Commission tends to move very slowly, if at all, on cases where any hint is dropped by its Competition Department that it is a European cartel asking for protection. U.K. legislation defines an industry for dumping injury purposes more narrowly than the Commission generally does.

But the Commission roundly affirms that it has the flexibility to bring cases on behalf of one country or even one region.

Customs or tax

There were, by contrast with

the U.K., no great cris de cœur

from the original EEC Six when

their anti-dumping prerogative

was subsumed into the Com-

mision in 1969. According to

some British officials, the

reason is that the concept of

the anti-dumping duty is an

Anglo-Saxon one. Countries

like Italy and France have long

used other means—such as

administrative obstacles at

customs or tax harassment of

importers—to keep out low-

priced imports, while at the

other end of the spectrum the

free traders; Germans have been

traditionally unsympathetic to

anti-dumping duties. Com-

mision officials dismiss the

thesis that Britain is the

primary target for dumping

because it is the most free

trader in the Community. They

point rather to facts such as

that for all the low-cost pro-

ducers in the Far East, an

English-speaking market is

more accessible.

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WEDNESDAY, NOVEMBER 24, 1976

Bending the GATT rules

ONE OF the principles of free trade is that countries with a comparative advantage in a certain product should be free to export it throughout the world. It follows that an apparently labour-intensive industry like textiles or clothing will tend to shift to developing countries where labour is cheap; the developed countries have to offset the loss of jobs by fostering more advanced, capital-intensive industries. The speed of the migration can be regulated by international agreement and that was the purpose of the GATT Multi-Fibre Arrangement (MFA) of 1973. However, the European textile industry is arguing that many of the assumptions underlying MFA are invalid, that the principle of comparative advantage on which the GATT rules are based are not applicable to the bulk of world trade in textiles, and that the agreement must be drastically revised next year.

Slower growth

The dimensions of the problem are set out in a document issued yesterday by the European synthetic fibre manufacturers. The MFA provides for a minimum growth rate in imports of 6 per cent. a year, which implies an actual rate of 8.9 per cent. as new suppliers come into the market and new sectors of the business are attacked. In view of the current recession and the slower economic growth which is now in prospect, an 8 per cent. annual increase in imports will have the effect of reducing employment in the European textile and clothing industries (including man-made fibres) from 4.5m. to 2.9m. by 1985.

The manufacturers argue that the textile industry has now become capital-intensive: with adequate investment in new machinery and efficient use of labour, it is possible for a highly competitive textile sector. The task for the EEC is to devise arrangements which provide a fairer balance between the interests of still labour-intensive and hence more vulnerable. But the summers than the present agreement can hardly ignore the continued decline of the textile sector. What is at issue is not free trade versus protection, but the speed at which imports of textiles and clothing increase their share of the European market. The task for the EEC is to devise arrangements which provide a fairer balance between the interests of still labour-intensive and hence more vulnerable. But the summers than the present agree-

Fairer balance

The industry is suggesting that Western Europe should move towards a contractual relationship with textile exporters, so that the volume of imports could be more closely related to the state of demand in each major sector. The danger is that this approach will spill over into other industries. But European governments, faced with the possibility of persistently high unemployment, can hardly ignore the political agenda for more than three years and its looming presence has inevitably created inertia in the policy formation of several major companies. This has proved too frustrating for some managers who have simply left the industry. Increasingly in the words of one chief executive, "you are left with many of the people you don't want" and the prospect of another six or nine months of uncertainty will almost undoubtedly make this hemorrhage of talent worse, leaving the industry in a weak managerial position to cope with one of the worst market crises in its history.

This in itself should have been enough to make the Government pause and balance its industrial interest against the country's relative price stability. The circumstances are quite different from the 1960s when the most frequent danger was the threat of inflation resulting from overheating and what seemed a permanent shortage of labour. Moreover, the present rate of inflation of slightly under 4 per cent. is so low by international standards that the risk of a marginal increase could quite justifiably be taken.

Yet the very existence of so much unused capacity is itself an indication that the Government could risk some inflation without endangering the country's relative price stability. The circumstances are quite different from the 1960s when the most frequent danger was the threat of inflation resulting from overheating and what seemed a permanent shortage of labour. Moreover, the present rate of inflation of slightly under 4 per cent. is so low by international standards that the risk of a marginal increase could quite justifiably be taken.

Geoffrey Drain, the general secretary, earns about £12,000, which must put him at or near the top of the league in the country. This week, applications close for the rewarding (in union terms) post of NALGO assistant general secretary, the salary scale being between £9,468 and £10,428. The union has two officers at assistant general secretary level, the other being in charge of "service conditions".

Forecasts

For all these reasons the Five Wise Men have produced a case which it will be difficult to ignore. The Government's immediate reaction is likely to be to play for a little more time and, given the need to complete its own forecasts for 1977, that is perhaps understandable. But it is hard to see any new figures emerging in the next month or two to challenge the basic argument that German unemployment is now a greater concern. Not so long ago Dr. problem than German inflation.

Uncertainties after the delay in nationalisation are described by Michael Donne and John Wyles

The doubts and difficulties of ship and plane makers

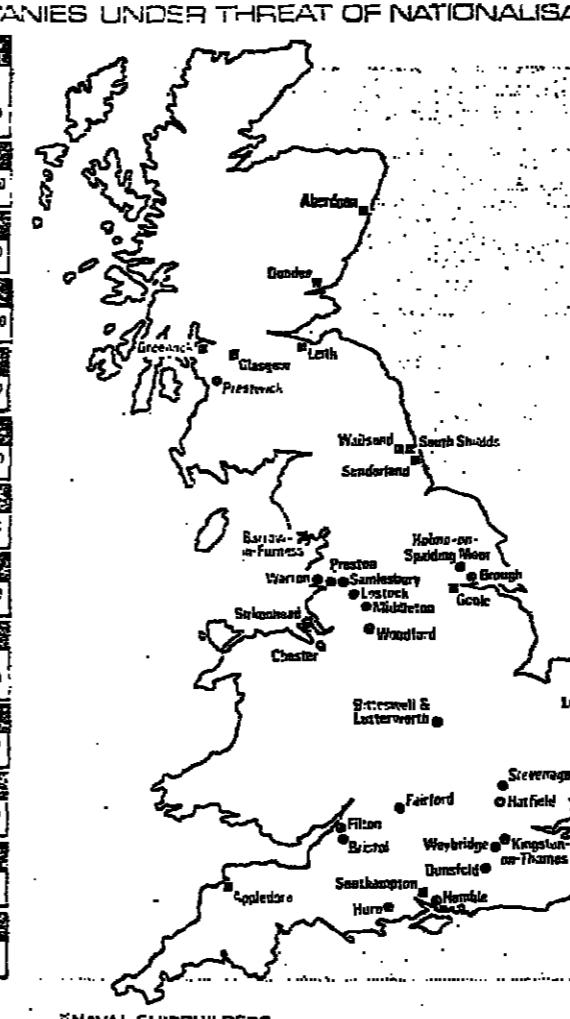
THE SPREAD OF THE TWO INDUSTRIES AND THEIR WORKFORCES

COMPANIES UNDER THREAT OF NATIONALISATION

SWAN HUNTER	
WALSHEND, Tyne and Wear	4,122
S.S. SHIELDS	2,300
DOOLE, Runcorn	1,500
	1,500
SCOTT LITHCOW	
GLENROTHES, Fife	2,200
SUNDERLAND SHIPBUILDERS	
SUNDERLAND, Tyne and Wear	6,000
AUSTIN AND PICKERSGILL	
SUNDERLAND, Tyne and Wear	2,750
GOVAN SHIPBUILDERS	
GLASGOW	3,600
CAMMELL LAIRD SHIPBUILDERS	
BIRKENHEAD, Merseyside	5,300
YARROW SHIPBUILDERS	
GLASGOW	5,200
VOSPER THORNEYCROFTS	
SOUTHAMPTON, Hampshire	3,500
ROBB CALEDON	
DUNDEE, Angus	1,800
LEITH, Edinburgh	1,800
EVICKERS SHIPBUILDING GROUP	
BARROW-IN-FURNESS, Cumbria	1,400
BROOK MARINE	
LOWESTOFT, Suffolk	1,000
HALL RUSSELLS	
ABERDEEN	500
APPLEDORE SHIPBUILDERS	
APPLEDORE, Devon	500

Shipbuilding

NAVAL SHIPBUILDERS



BRITISH AIRCRAFT CORPORATION	
FELTON, Bristol	4,600
RAVENSCOURT, Shropshire	2,200
WYRICKS, Solent	4,500
WILFORD, Nottinghamshire	2,100
PRESTON, Lancashire	5,200
WILKESLEY, Lancashire	5,150
STEVENAGE, Hertfordshire	5,175
WESTON, Avon	3,450

HAWKER SIDDELEY AVIATION	
SHIREBOURNE AND HOLME-ART	4,625
STANMORE, Middlesex, Yorkshire	1,152
STANMORE, Middlesex, Luton, Bedford, and Lutonworth,	1,720
LUTON, Bedfordshire	3,800
RAMSEY, Lancashire	3,050
HATFIELD, Hertfordshire	6,900
KIRKSTON-ON-THE-THAMES and WINDSOR, Berkshire	3,316

HAWKER SIDDELEY DYNAMICS	
HATFIELD, Hertfordshire	2,300
STEVENAGE, Lancashire	3,550

Aviation

SCOTTISH AVIATION

Prestwich, Greater Manchester

1,700

on behalf of the 70,000 who would be directly involved in the take-over of British Aircraft Corporation, Hawker Siddeley Aviation, Hawker Siddeley Dynamics and Scottish Aviation.

It is pointed out that there need be no "catastrophic" results if the Government is prepared to back the industry in the interim period while new programmes are sought. This could be done, for example, by giving more support to existing ventures. Concorde is cited as one that would benefit significantly by Government approval.

Nevertheless, settling future civil programmes remains the most important single task facing the major aerospace companies to-day. Order books for military aircraft, guided weapons and space equipment are full—for example, with the Tornado multi-role combat aircraft, Jaguar jet strike-trainers, Hawk trainers, and with the promise of big new orders from the U.S. for Harrier jump-jet fighters. But on the civil side they are running down fast.

The scale of investment required in even the smallest type of new civil aircraft precludes the possibility of the U.K. undertaking any project by itself: international collaboration is essential. At the same time overseas manufacturers are strongly interested in having the support of the U.K. industry and part of my cash available.

So far, however, none of these international discussions—which have ranged from 100-120 seaters, through 160-180 seaters up to bigger 220-seaters—have got anywhere near the stage where formal, final designs can be offered to the airlines, and international consortia formed to build them. Decisions are not expected until the world's airlines themselves have decided what they want to buy, and this is not likely until some time in 1977 or perhaps even early 1978.

Thus, the whole future of the civil side of the world aerospace industry cannot really be settled with the future of the U.K.'s own civil aerospace activities.

Two other factors could influence the immediate levels of the industry's work-force. One would be if the international aerospace industry, because of uncertainties over State control, were to disregard the U.K. and settle new ventures without reference to this country. This might happen—Boeing, for example, is big enough to move ahead alone—but it is not likely to occur, when a few months' waiting could revolutionise the situation.

The other factor would be if the U.K. Government itself decided to reject launching aid for new ventures for the entire aerospace industry, merely because its plans for State control have been rejected.

MEN AND MATTERS

Union relativities

The how-much-do-you-earn debate shows signs of reviving again in the midst of severe pay restraint. Early this month, directors of State-owned Cable and Wireless protested about their pay (the managing director being on £12,830 and four colleagues on £10,330) and the way it had increased only 8 per cent. in four years, and several Press articles have taken up the old irresistible theme of examining relative earnings.

Whatever other abuse is heaped upon trade union leaders, they cannot be accused of paying themselves high salaries in comparison to industry. Playing the relativities game among the unions, however, generally leaves the National Association of Local Government Officers among the best-off.

Geoffrey Drain, the general secretary, earns about £12,000, which must put him at or near the top of the league in the country. This week, applications close for the rewarding (in union terms) post of NALGO assistant general secretary, the salary scale being between £9,468 and £10,428. The union has two officers at assistant general secretary level, the other being in charge of "service conditions".

Unions with civil service and local government memberships tend to link their salary levels to those of senior civil service and local government officers. Drain's pay would correspond, for instance, to a treasurer in an authority covering a population of around 1m. In

A few years ago, Drain was unchallenged as the highest-paid union official. Among those who probably rival him nowadays is Clive Jenkins, the leader of the Association of Scientific, Technical and Managerial Staffs. Jenkins's union is one of those

that declines to discuss its top salaries in contrast to the public body attaching to the higher reaches of public companies and the civil service. Certainly there are many union officials who envy NALGO. The Transport and General Workers' Union does not say what Jack Jones is paid, but it is probably about the same as Hugh Scanlon.

His Amalgamated Union of Engineering Workers is brisk and frank about salaries. President Scanlon and the general secretary receive £6,312; members of the executive council £5,512; and assistant general secretaries, divisional organisers and such like £4,712. Scanlon's rate is definitely below average.

Book news

The shameless plugging by entertainers of their records and other shows when interviewed on TV and radio has been growing, and it seems to be the vogue now for political leaders to go to extraordinary lengths to advertise their books. Edward Heath not only undertook the ritual signing session this week for his work on music but also had the London Symphony Orchestra under his baton to "celebrate" the book's appearance. Harold Wilson's plugs for his tone on governing Britain have been coming thick and fast.

So I will devote space to someone lacking such influence. One intriguing offering is Stephen and Jean Lance's *Showman's Directory* 1977, stiff with information for those who organise shows, fêtes or fairs. Here are found the suppliers of stuffed potatoes, flagpoles, the Wombles, the King's Troop Royal Horse Artillery, and mobile lavatories. There are no fewer than five doughnut concessionaires listed, against only four barbecue and steak barbeque and steak barbeque and fast food establishments. Nice to know

that Mrs. Barber said last night, "Watch the time. It is nearly drink time." To which Taylor offered the riposte: "I shall go ahead with this even though the hon. member may be thirsty—not just because I am a teetotaller but because I am thirsty for justice." He plunged on.

Mrs. Barber was surprised, therefore, when she found over the last year that the negotiating team from Russia's Technoprom import included two women: the chief lawyer and the chief finance officer. Mrs. Barber, though British, has a cosmopolitan background, being born in China and coming here first at the age of three. She undertook Soviet studies at Cambridge and Essex universities before joining Molins in 1969.

Slight pity that Molins' deal of the relatively few which have flowed from the trade promotion efforts of Mr. Wilson when he visited Russia in 1975 culminated yesterday with a contract signing celebration at

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2. A pension to your widow on your death after retirement of two-thirds of your pension?
3. A pension to your widow on your death before retirement of two-thirds of your prospective pension, plus a lump sum of four times salary (normally free of Capital Transfer Tax as is the widow's pension in 2 above)?
4. All pensions increasing at a rate not exceeding the cost of living measured by the Government's index of retail prices?

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Davy Intl. ahead by £4m. after six months

THE PROMISE of continued progress by Davy International has been fulfilled. In the six months ended September 30, 1976 profits jumped from £2.3m. to £7.3m. The directors say that in an engineering contracting business, short-term results can never be fully indicative of the year as a whole, even so there are good grounds for regarding confidence in the future.

The overall order intake has been satisfactory although trading conditions remain difficult in certain sections of the business. The strong liquid position shown in last year's accounts has been well maintained, they add.

Profits for the year to March 31, 1976 reached a record £10.4m. Conditional on the agreed merger with Head Wrightson and its new managing director, Davy has forecast a further rise in profit to £12.5m. This compares with £10.7m per share paid for 1975-76.

The interim dividend is 3.25p per 25p share (2.1p) absorbing 25p. Shareholders of Head Wrightson will not be entitled to the interim payment.

Thomas Locker expands

SALES OF Thomas Locker (Holdings), screening and filtration engineers, for the six months to September 30, 1976, increased from £2.0m. to £7.7m., net profit £1.1m. up from £0.7m.

The directors state that order books are standing at a reasonable level and it is anticipated that the profit for the second half should show an improvement over the first.

The interim dividend is stepped up from 0.75p to 0.825p net per 25p share. The total last year was 0.705p from profits of £1.1m.

Six months Year
1976 1975
Sales £m. £m.
Increase in working capital 111.173 108.884 162.47
Profit before tax 3.783 1.783 5.516
Net profit 3.002 1.500 3.985
See Lex

Kwik-Fit 70% ahead at halfway

AN INCREASE in pre-tax profit of 40 per cent, from £1.83m. to £2.77m., is reported by Kwik-Fit (UK) Ltd (Extrusions) Holdings for the six months to August 31, 1976. Turnover was up from £2.7m. to £3.3m.

Stated earnings are 2.41p per 50p share against 1.68p, or 2.73p after last year's extraordinary tax credit. The interim dividend is fixed from 0.5p to 0.625p net per share, on capital increased by 10 per cent.

The dividend absorbs 25p. The profit for the year to March 31, 1976, was 1.25p from profits of £30.75k.

Half year 1976 1975
Sales £m. £m.
Turnover 3.225 2.488
Kwik-Fit 73 73
Van Rooy Dorman 122 112
J. C. Baker 229 223
Trade profit 124 122
Net profit 14 14
Minorities available 337 289
Dividends Retained 307 229

Rotaprint ahead at halftime

Sales of Rotaprint advanced from £3.8m. to £4.9m. in the half year to October 2, 1976 and after interest of £0.7m. against £0.5m., profits increased from £0.35m. to £0.4m. subject to a 25p tax credit.

The directors state that present export markets indicate that the upward trend should be maintained, but there are signs of a pause in the recovery of demand in the U.K. market which commenced at the beginning of 1976.

Edgar Allen Balfour looks to second half

IN EXTERNAL sales little changed at £26.09m., group profit of £1.02m. Edgar Allen Balfour decreased from £1.55m. to £0.83m. in the half year to October 2, 1976, including currency gains of £0.1m. (or £0.12m.). For the year to March 27, 1976, sales were £37.8m. and profit was £2.34m. which included currency gains of £0.3m.

The poor trading results for the year are a temporary setback, the directors state.

The disappointing results arise because of depressed trading conditions in the U.K. and more seriously because of major problems in the magnets and engineering, in the magnets and engineering, cutting tools operations

group, which incurred losses totalling £0.62m. in the half year.

The directors believe that corrective action taken in the loss making areas and an increase in U.K. order book during the six months will result in significantly higher profits in the second half, provided there are no further industrial relations or steel problems arising from the closure of Capital Tool Works.

Orders on hand in the U.K. subsidiaries at October 30, 1976, totalled £20.5m., compared with £18.8m. six months ago, comprising engineering, including £10.77m. (£9.81m.) and steel turnover and forging £15.68m. and profit £0.28m. (£0.26m.).

Balfour Darwins steel division

Six months Year
1976 1975
Sales £m. £m.
External sales 26.092 24.103 31.866
Operating profit 1.022 1.554 4.106
Interest charges 1.022 1.022 1.022
Share of profit 112 112 112
Group profit 523 1.416 3.012
Current gains 365 1.115 1.115
Less tax 233 1.188 1.188
Minorities 14 31 21
Preference div. 8 21 21
Extra-ord. debts 12 12 12
Ordinary dividends 227 173 173
Balance 319 576 1.085
See Lex

Earnings per 25p share for the half year decreased from 4.8p to 2.9p. An unchanged interim dividend of 1.25p net is declared, and a final of 3.125p is forecast. Last year's total was 3.9364p—earnings 1.01p.

The original Edgar Allen sub-

sidiaries suffered from a low level

of activity in all sectors, particu-

larly in engineers' cutting tools,

which incurred losses of £0.19m.

in the half year.

Corrective reorganisation of

Edgar Allen Tools is being imple-

mented. The rotating tool factory

is to become a separate company

with a new management and signifi-

cantly reduced overheads.

The new company is to be named

Easicut Tools, while the

engineers' cutting tools and

tungsten carbide tool factories in

Sheffield will continue to operate

as Edgar Allen Tools but as a

a much slimmer and more profit-

able operation.

Corrective action has been

taken at Balfour Darwins tool

division and Balfour Darwins

Magnets. Their losses for the

half year were approximately

£0.3m. and £0.13m. respectively.

At October 2, 1976 net current

assets totalled £19.72m., with

£12.73m. cash employed in the

U.K. and £4.98m. overseas. Fixed assets were £15.50m.—UK £14.03m. and overseas £1.57m.

The directors report that the

capital expenditure programme

involving some £7m. for the U.K.

and £1m. overseas, is proceeding

as scheduled. In the half year

expenditure on new plant and

premises totalled £1.22m. and

stage payments on the long

forging GFM machine at Edgar

Allen Balfour Steel and the

new plant at George Turton

Plates and Co. amounted to

£0.94m. Further plant with a

capital value of £0.21m. was

acquired subject to a seven-year

leasing contract.

There was an adverse cash flow

during the half year of £2.16m.

in the U.K. and £0.16m. overseas,

which was in line with forecast.

The value of direct exports from the U.K. totalled £4.42m.

Edgar Allen Balfour looks to second half

Davy Intl. ahead by £4m. Sketchley tops £1m. at midway Comet Radiovision dips £0.8m. but sees recovery

THE INTERIM dividend is held at 1.0186p net per 25p share. Last year's total was £0.66p paid from pre-tax profits of £261,000.

While the search for new sites continues, it is considered prudent, because of increasing operational costs, to have a short period of consolidation until those depots recently opened are in profit.

The Dutch subsidiary, Dorsman, has made substantial improvements and present signs are that this will continue.

J. C. Baker showed a small progress compared with last year, and as sales of bottled gas and appliances are seasonal, it is hoped that this increase will continue during the winter months.

The proceeds of the August Rights issue are being used to reduce borrowings.

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Braby Leslie growth

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House of Fraser

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• comment

Sketchley's interim profit, showing an 11 per cent increase at the trading level, is as expected. A protracted hot spell, like that of last summer, is always bad news for dry cleaners but, despite a drop in volume, profits advanced partly due to the first-time introduction of Quality Cleaners. The overwear rental division put up the most, with an increase in turnover of a tenth, but the textile side turned down into a loss following the 58 per cent profit drop to £97,000 in 1975-76. A cutback here has put the dying and finishing division (operating for the jersey knit industry) on a profitable basis and the second half is expected to make good the first half setback. So, providing very

cold or wet weather conditions do not hit winter cleaning, Sketchley lifted pre-tax profits from £0.94m. to £1.07m. for the half year to September 30, 1976 and the directors expect an improved result for the full year provided there is no further deterioration in the U.K. economy. Profits for the year to March 31, 1977, could be tougher in the face of lower consumer spending.

First half earnings are shown at 1.0186p per 25p share. To

reduce disparity the interim dividend is raised from 1.0p to 1.05p net. Last year's final payment was 2.71716p.

Williams Hudson reported a 1.0186p per 25p share. To

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Midterm rise £12.54m. by Bank of Ireland

FOR THE six months to September 30, 1976, operating profit edged stocks at September 30, of the Bank of Ireland increased from £12.5m. to £14.04m. and pre-tax profits advanced from £11m. to £12.54m. after an additional provision against advances of £1.5m. (£1m.).

The Rights Issue in May 1976, raising £12.08m., enables the Bank to take full advantage of opportunities to extend its activities and to continue to satisfy the needs of its customers.

Melville Dundas up at midway

GLASGOW-BASED building and civil engineering contractors Melville, Dundas and Whitson made a pre-tax profit of £530,000 against £503,000 for the six months to June 30, 1976, up from over increased by £1m. in £12m. Tax took £549,000 against £562,000, leaving profit attributable to £310,000 (£213,000).

The interim dividend is lifted from 1.2p to 1.32p net per 25p share. The final dividend is proposed. Last year's total was 5.1p.

Mr. H. A. Whitson, chairman, says that the group's activities and profits have continued at much the same levels as in the latter half of last year. It must be expected that the second half will show some slowing down due to the effects on construction of the country's continuing economic difficulties. It is anticipated, however, that the full year's results will be similar to those for the previous year.

To bring the issued capital of the company more into line with the assets now employed, it is proposed that it be increased to 5,300,000 by way of a one for two Scrip issue.

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Rexmore INTERIM STATEMENT

	Unaudited	6 months to 30.9.76	6 months to 30.9.75	12 months to 31.3.76
Group Turnover	£ 16,422,244	£ 17,361,000	£ 38,170,068	
Pre Tax Profit	602,763	543,243	1,407,777	
Less U.K. Tax Est. (52%)	313,436	282,486	755,070	
	289,327	260,757	652,707	
Less Minority Interests	43,906	51,477	127,424	
Profits after Tax	245,421	209,280	151,332	
Less Extraordinary Items				
Dividends (Net)	245,421	209,280	151,332	
76,781	71,479	223,878		
£168,640	£137,801	£160,373		
Earnings per share	2.85p	2.43p	6.10p	(Equiv.)

The Directors have declared an Interim Dividend of 1.1025p per share (same). With the associated tax credit of 5.938p per share (same) this makes a total of 1.6561p per share (same). The cost of the dividend is shown after waivers by certain Directors.

The dividend will be paid on the 11th January, 1977 to shareholders on the register at the close of business on the 29th November, 1976.

The turnover and pre-tax profit figures for six months to 30.9.75 and 12 months to 31.3.76 include the results of Uneman (Holdings) Ltd. However, the figures quoted for six months to 30.9.76 only include Uneman (Holdings) Ltd., results up to 8.9.76 which was the date that Rexmore Ltd. lost effective control.

Turnover figures for six months to 30.9.76 do not include Newage Kitchens Ltd. and subsidiaries which amounted to £1,745,194 6 months to 30.9.75; £3,720,634 12 months to 31.3.76.

The overall results show an increase in pre-tax profits of 10.95% as compared with the same period last year. If the Uneman contribution were to be excluded from the above statement, pre-tax profits would have shown an improvement of about 40%.

BOARD MEETINGS

The following meetings have been called by the Board members to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends and other matters. It is not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's dividends.

TO-DAY
Interiors-Alled Irish Banks, British House, Dublin, Remmington Group, Alfred Dunnill Fine Art Developments, Johnson Matthey, London, Pernas Securities, Pernas Investments, Tisco, Turner Holdings.

Finsar-Sandhurst Marketing, Stockdale, Square Investment, Thames Investment Trust, West Indies.

FUTURE DATES

Interiors—Alled Irish Banks, British House, Dublin, Remmington Group, Alfred Dunnill Fine Art Developments, Johnson Matthey, London, Pernas Securities, Pernas Investments, Tisco, Turner Holdings.

Finsar—Stockdale, Square Investment, Thames Investment Trust, West Indies.

Finals

Interiors—Alled Irish Banks, British House, Dublin, Remmington Group, Alfred Dunnill Fine Art Developments, Johnson Matthey, London, Pernas Securities, Pernas Investments, Tisco, Turner Holdings.

Finsar—Stockdale, Square Investment, Thames Investment Trust, West Indies.

Windarra

AN AUSTRALIAN Government review of the work of the State-owned Australian Industry Development Corporation threatens to remove a potential source of finance for the mining industry this year to last June and passed the dividend, the previous payment having been of a 12 cents per share for the year to last June.

Mr. Tyler expects that the group's important phosphate development in Queensland will move into the profit stage and that dividend income from outside sources will exceed £5m. (£3.75m.) in the current year and thereafter settle at above that figure. Meanwhile, terms of the proposed rights issue are due to be announced at any time now. BH South were 10SP yesterday.

The main burden of the criticism has been related to the AIDC's investment policy and its excessive borrowing activities. This connection, the willingness of the state over Poseidon's stake in Windarra is open to conjecture because of Windarra's negative cash flow and the accepted estimates that there will be no marked upturn in nickel prices at least until the end of next year.

At the same time, if the AIDC did assume an equity interest in Windarra, it would be with the intention of realising the value of Windarra's negative cash flow and the accepted estimates that there will be no marked upturn in nickel prices at least until the end of next year.

But the AIDC's attitude in towards Windarra is consistent with its pattern of its activities. It has taken a stake in, or lent money to, a number of failing Australian firms in its five years of existence, with the aim of ensuring that they stay in Australian bands.

Since 1971 the AIDC has provided \$326m. (£244.8m.) in loan funds or equity finance to encourage Australian industrial projects.

The mining and mineral processing sector has been the largest single beneficiary, taking just over a quarter of the funds deployed.

In the year to the end of last June, \$61m. was disbursed and there was \$175m. outstanding on project investments. Net profits for the year were \$999,293 (£749,770).

The chairman considers that if there were a worsening of the current economic climate people would tend even more to develop their resources for export and, for example, and although a softening of demand at the expensive end of the market could develop in the short term, the long term picture continues to be very favourable.

Meeting Chelmsford on December 15 at noon.

And he reckons that dividend in acquiring Continental.

A. ARENSEN
operating profitably

FOR THE first quarter of the current year all aspects of the business-order intake, sales, production, costs and overseas growth show a considerable improvement over the same period last year, says Mr. A. Arensen, chairman of A. Arensen (Holdings). The group is now operating profitably.

While the year is as yet at an early stage and it is difficult to be certain of the final outcome, if these favourable factors continue for the year, then he would anticipate that the directors' confidence will prove fully justified.

The directors regard last year's results as being encouraging.

Mr. Arensen says that the group made a loss of £9.49m. in the year to July 31, 1976 (reported on November 12), against a profit of £318,000. Dividends are maintained at 1.0115p net per 10p share.

The subsidiaries in the U.S., France and Benelux are now operating successfully following changes in management and methods of operation. Further gains can be expected this year.

An amount of £167,807, a deferred tax provision no longer required has been transferred to profit and loss account. The group now has over £1.25m. of unclaimed tax relief.

Exports totalled £1.14m. (£1.01m.).

Meeting, St. Albans, December 16, at 12.30 p.m.

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FARMING AND RAW MATERIALS

Fertiliser prices may rise by 10%

By Peter Bullen

FERTILISER PRICES are likely to go up by about 10 per cent after Christmas if applications manufacturers are passed by the Prices Commission.

Mr. John Kuvridge, managing director of Fisons Fertiliser Division, said yesterday: "This will be the first increase of any significance in the Division's prices since January, 1975; however, further price rises in 1977 cannot be ruled out."

Fisons says the proposed significant increases in prices are due to the substantial increases in production costs and its effect that the falling value of sterling has had on raw material costs.

ICI confirmed yesterday that they have made application to the Prices Commission to increase fertiliser prices by 10 per cent.

Although Fisons would only say its application was for "agitation," increases across a range of products, it is expected to be around the 10 per cent level. Other manufacturers are expected to raise prices by a similar percentage.

Phosphate rock marketing group proposed

RABAT, Nov. 23.

KPERTS FROM six phosphate producing countries, who met in Rabat this month, have proposed a permanent organisation to oversee the marketing of phosphate rock and by-products, industry sources said.

The countries, Morocco, Tunisia, Algeria, Togo, Jordan and Senegal, did not decide what the organisation should do.

In an interview with French journalists, King Hassan of Morocco said President Leopold Senghor of Senegal proposed holding a meeting of Ministers of Finance and Economy with a view to setting up a body for phosphate similar to the Organisation of Petroleum Exporting Countries (OPEC).

The King said he preferred a meeting of directors or presidents of mining companies and agencies to "depoliticise" the organisation that would co-ordinate the action of phosphate producers because "by depoliticising it is certain that we will be more free."

Morocco, the world's largest phosphate rock exporter, is expected to market about 14m. tonnes this year.

The Government is awaiting the outcome of a labour court decision on the legality of the

EEC seeks way to ease beef import ban

BY ROBIN REEVES

AGRICULTURAL MINISTERS of the Nine were this evening attempting to agree on a new EEC beef import regime. It is expected to come into effect some time in the New Year, to replace the Community's near ban on beef imports introduced in July 1974 at the height of the world beef glut.

Discussions in the Council demonstrated the clear division between the beef importing countries, Britain and West Germany, which were pressing for an liberal import regime as possible, and France and Ireland which were exporters, were trying to maintain as much protection as possible.

On the table was the Commission's proposal for import levies ranging from 10 per cent to 15 per cent of the basic levy, which in turn is the difference between the world market price of beef at any one time and the EEC common guide or target price.

The issue was given short shrift by Mr. Pierre Lardinois, the Brussels Commissioner for Agriculture, on the grounds it would be against CAP principles.

A compromise was later proposed of 115 per cent of the basic levy, but the beef exporters attempted to hold out for 150 per cent as a fairer settlement for their own producers.

The issue was given particular urgency by the wish of the Brussels Commission to set a date for the lifting of the import ban.

The 100 per cent levy would apply when the average Community beef price was at the intervention level and be progressively reduced as market prices rose.

Mr. John Silkin, the U.K. Farm Minister, and his German coun-

BRUSSELS, Nov. 23.

Ministers argued that 110 per cent was the maximum they would accept, while France and Ireland lined up behind the Commission.

Sig. Giovanni Mazzoni, the Italian Farm Minister, demanded the introduction of a new import quota as the best way of assuring Italy's national held while at the same time allowing a reduction in the country's heavy dependence on beef imports.

But his request was given short shrift by Mr. Pierre Lardinois, the Brussels Commissioner for Agriculture, on the grounds it would be against CAP principles.

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New fall in cocoa market

By Richard Mooney

HEAVY SPECULATIVE selling sent cocoa futures prices to the lowest levels for over three weeks on the London terminal market yesterday. Values moved up sharply in early dealings and a £20 established limit rise was established during the morning.

But the downturn was quickly reassessed and the March position sank to £1,835 a tonne at one stage before closing at £1,873 down on the day at £1,888 a tonne. March futures have declined £168 from the all-time peak reached two weeks ago.

Ministers did succeed in reaching quick agreement on greater harmony of veterinary regulations affecting intra-EEC trade in meat and live animals.

Common Market agreement to exclude live animals from the Continent which have been vaccinated against foot and mouth disease.

Northern Ireland and the Republic will be allowed to keep more stringent regimes wholly intact, but subject to another review in five years.

The position in trade in live pigs and pork is to be discussed in the coming year, but the Council did agree that Com-

munity arrangements should respect the fact that the U.K., Ireland and Denmark are free

from swine fever.

They point out that there has been no improvement in world crop expectations—if anything, these have deteriorated recently.

The U.S. Department of Agriculture yesterday estimated the 1976-77 world crop at 1,456,500 tonnes against 1,362,900 in 1975-76, but dealers said this figure appeared out of date adding that 1,416,000 tonnes would be nearer the mark. The USDA figures for Ghana (360,000 tonnes) and Nigeria (180,000) were in particular thought to be too high.

Most market sources agree that the recent upturn has now been well and truly broken, but remains "bulish" on the market's medium-to-long term prospects.

They point out that there

ICELAND FISHING

Public opinion may block EEC deal

BY WILLIAM DULLFORCE, NORDIC CORRESPONDENT

MR. FINN GUNDELACH, the Prime Minister and Mr. Egil Agustsson, the Foreign Minister temporarily in charge of external relations, are due back in Reykjavik this evening to resume "exploratory talks" with the Icelandic Government on fisheries arrangements between the EEC and Iceland.

There are only short prospects that he will be able to reach an understanding which would allow British trawlers to continue fishing in Icelandic waters after the expiry on December 1 of the six-month interim agreement between the U.K. and Iceland.

During his first meeting with Icelandic Ministers in Reykjavik on November 12, Mr. Gundelach offered a framework agreement for co-operation in fisheries and stock conservation, but the EEC moves to a 200-mile fishing limit on January 1 Iceland proclaimed a 200-mile limit in October last year.

The Council of Agricultural Ministers decided in Brussels last night to hold a special session on December 14 devoted to fisheries problems. They are expected to concentrate on the internal arrangements for revising the Common Fisheries Policy, including the thorny issues of quotas and the policing of controls.

The delegation, which started an urgent flight to Iceland, reportedly, re-taken its concern to Reykjavik that the British trawlers would be out of a job if there was nothing to replace the British-Icelandic agreement which expires at the end of the month.

The delegation said Mr. Gundelach could give no firm assurances on the Reykjavik talks, which are to resume on Thursday. Nor did the EEC Commission offer go into details about his previous round of talks with the Icelanders.

Nevertheless, the delegation's praise for Mr. Gundelach's grasp of the situation represents a considerable turnaround from the industry's recent criticism of the Commission in particular. It had sharply criticised Mr. Gundelach for leaving the talks so near to the December 1 deadline.

Imports ban

Recreational fishing rights within the two zones would be worked out later. Mr. Gundelach reckoned that under the existing U.K.-Iceland agreement British trawlers would have to stop fishing off Iceland on December 1.

He also left the Icelandic Ministers with the firm impression that the ban on imports of Icelandic fish under article six of Iceland's trade agreement with the EEC which was lifted after the signature of the U.K.-Iceland agreement in June in June would not be rescinded.

The Icelanders expressed approval in principle of a framework agreement but hinted out that the EEC would bring its fishing up with firm proposals for a 200-mile limit on Icelandic stocks within the EEC 200-mile limit in return for the Icelandic and Greenland end stocks intermediate and Iceland would be interested in joint con-

cernation measures.

Special case

The Icelanders anticipate that the North East Atlantic Fisheries Convention (NEAF) meeting in London will ban all fishing in North Sea herring next year. The Icelandic catch on Greenland waters is relatively small, but they present problems.

Mr. Geir Hallarinson, the Icelandic fisheries minister, said: "We could not have a better man handling the negotiations for us." Mr. Harry Lewis, leader of the Humberside County council, said after an hour-long talk with Sir Lee Schatz, leader of the Hull Council, Mr. Andrew Marr, president of the Hull Fishing Vessel Owners Association, and Mr. Gundelach.

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WM. LOW & COMPANY LIMITED

"Improved showing in second half-year"

Summary of results for the year ended 4th September 1976

	1976	1975
Total Income	£367,111,444	£31,521,025
Profit before Tax	£195,002	£1,068,002
Earnings per Share	1451.372	483.012
Final Dividend	6.51p	2.94p
	7.54p	3.95p

Extracts from the Statement by Mr. A. M. Drysdale, Chairman.

• ACCOUNTS

While the turnover in stores of £62.4 million has done little more than offset the rise in the cost of living over the year, the trend is improving. There was strong growth in the last quarter, and the trading conditions, together with the strong operating discipline, have led to the forecast conclusion of another improvement in the total of turnover, 7% increase can be expected.

The result is a modest increase in the Company's operating profit of 2.4% at £1,124.1. This year there was a loss on sale of assets to which must be added an almost doubled charge for interest, the cost of the borrowing necessary to help pay for development.

• DIVIDEND

The Directors set the results for the past year, nearly a modest increase in the final dividend. Accordingly they recommend a final dividend of 5.5p per share. With the related tax credit this proposed dividend will be equivalent to 5.231p per share.

• DEVELOPMENT

During the year new stores were opened at Cumnock and Irvine, the latter being our largest store to date with 11,000 square feet of selling space. Plans for the current year include new openings at Hull, between Glasgow and Paisley, and at Falkirk.

• DISCOUNT

PRICING POLICY
The price of basic foodstuffs and other necessities are household names now the most important factor in the decision where the bulk of household shopping will be done. The influence of "Special Offer" is now almost negligible, while other factors, such as convenience, packaging and attractiveness of the store, play a lesser role than previously.

Copies of the annual report and accounts can be obtained from the Secretary, Wm. Low & Company Limited, GPO Box 73, Baird Avenue, Dundee, DD1 9PF.

The cost-cutting measures of 16.4% to 15.6% million has done little more than offset the rise in the cost of living over the year. The trend is improving. There was strong growth in the last quarter, and the trading conditions, together with the strong operating discipline, have led to the forecast conclusion of another improvement in the total of turnover, 7% increase can be expected.

Over the few months that the new policy has been operating we have ample evidence that it has been welcomed by the public. We feel that our new policy will appeal to more and more people that it is well in time with the economic circumstances of the moment, and from the point of view of volume trading it has already made a big impact.

• LOWFREEZE

The Lower Centre Division, Lowfreeze, had 4 branches in operation at the end of the financial year. Since then branches have opened at Paisley and Perth and 3 more are planned to open before the end of 1976. By then Lowfreeze will be Scotland's biggest frozen food chain in terms of trading space. In addition, the frozen centre in Devon, Marks in Edinburgh, with 40,000 square feet of selling area, and St Ives, is now the largest frozen centre in Scotland.

There are signs of a significant upward move in the percentage household ownership of freezers in Scotland, and there is no doubt that improved freezer centre penetration, in which Lowfreeze is taking the lead, has provided the stimulus. We anticipate opening a further three or four centres in 1977.

• OUTLOOK

In view of the uncertain state of the economy and the state of the pound over the next twelve months, I cannot at this time give an indication of the Company's likely immediate prospects. All that can safely be said is that trading in the present financial year has exceeded our expectations, both in terms of turnover and operating profit.

FRESH CUTBACK IN JOBS DISCLOSED AT ENKA

BY MICHAEL YAN OS

ENKA GLANZSTOFF, the troubled chemical fibres subsidiary of the Dutch-based Akzo Chemicals group, has announced a further cutback in activities, resulting in the loss of jobs for several hundred people in Holland and Germany. It said that the annually-growing losses for the Enka-Compacsa plant in Holland will be phased out

after which that plant will be closed down.

The latest Enka decisions will mean a loss of jobs of about 300 in the high unemployment area of Holland's Drente Province, while it is understood that another 100 jobs may be cut at Breda. The size of the job cutback in Germany was not given. Enka is also slimming down its administrative sector particularly in the laboratory and maintenance areas.

AMSTERDAM, Nov. 23.

FRESH CLASH AT MARRA MEETING

BY JAMES FORTH

A LONG-STANDING battle between opposing factions in the ranks of pastoral group Marra Developments erupted again to day at the company's annual meeting in Sydney. Marra has been the centre of dissension since 1974 when a takeover bid from Tiera, headed by Melbourne businessman Mr. Peter Youngman, for Scottish Australian Holdings, was foiled by its merger with Marra. Tiera came out of the fray with a holding of about 30 per cent. in the merged group and has since been at loggerheads with factions from the families which formerly controlled Marra.

A slump in rural industry and heavy debts incurred to finance the merger resulted in Marra running up losses of more than \$A24m. in 1975-76. This was reduced to \$A12m. in 1976-77 largely through the sale of properties to reduce the company's large borrowings.

Many of the old Marra shareholders are opposed to the property sales and formed a shareholders' action group which has continually criticised the present Marra Board of directors.

At today's two-hour meeting representatives of the action group attacked the Marra accountants, claiming that they gave an unrealistic and pessimistic view of the company's position. They called on Marra to discontinue property sales and spoke against any thoughts of a capital reduction.

Marra chairman Mr. Poul Berner replied that the directors hoped for a break-even this year which would be a major improvement on results of the past two years but still not good enough. "It is essential that this company continues to improve its performance if it is to have a

chance of meeting its action group's considerable short- and medium-term obligations. If this is done, the disposal of assets to remove Dr. E. D. L. Killen which are likely to continue to be sold less than the interest family was one of the founders of the 66-year-old pastoral group, then it is the duty of any Board to act accordingly in the interest of all shareholders." He had been a constant critic of the present Board's

Despite opposition from the policy.

Tucker's Land report

BY RICHARD ROLFE

JOHANNESBURG, Nov. 23.

WITH TWO major South African township developers, Glen Anil and Corlett Drive, at present involved in compromising with their major bank creditors, the long-delayed report and accounts from Tucker's Land Holding, the main reason for the massive discount to net worth is awaiting whether the latter figure could ever be realised, as a going concern or otherwise.

Provisions and deferred liabilities, on the source of capital side of the balance sheet amount about 300 cents. Apart from the fact that the company is not at present paying dividends, although showing apparent net attributable profits of R45m., the main reason for the massive discount to net worth is awaiting whether the latter figure could ever be realised, as a going concern or otherwise.

On the whole the report does not show as bad a situation as had been feared, though it is qualified by the auditors, Charles Schaid and Partners, who say they are "unable to form an opinion as to the value of Township Land and the inflationary factor applied to cost estimates for future development expenditure."

This judgment strikes at the heart of the developers' business technique, which has been to buy up raw land and subdivide it into saleable plots at a profit. But in recent years, economic recession has hit hard and local authorities have become increasingly stringent in their requirements for provision of services to new townships. Thus volume of sales has fallen on the one hand and the cost of establishing townships has risen on the other, leaving the developers increasingly exposed.

Glen Anil and Corlett between them, with their big bank creditors having advanced well over R100m. and having been left with the choice either of putting in more money or trying to realise the land stock in a weak market, have been widely compared with the U.K. secondary banking crisis, if on a much smaller scale.

With Tucker's shares quoted at 30 cents, the company is capitalised at no more than R25m. but net worth, on the

other hand, is theoretically about 300 cents.

Apart from the fact that the company is not at present paying dividends, although showing apparent net attributable profits of R45m., the main reason for the massive discount to net worth is awaiting whether the latter figure could ever be realised, as a going concern or otherwise.

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Apart

INTERNATIONAL FINANCIAL AND COMPANY NEWS

Bayer expects to increase dividend as sales rise

By GUY HAWTHORN

BAYER, the West German chemical concern, is still leading the industry's recovery stakes. At the end of the first nine months it was still showing a higher rate of improvement both in terms of profits and turnover than its rivals Hoechst and BASF.

The comparison is not entirely a fair one. Bayer has a far greater proportion of its investment abroad than either of the other two giant chemicals concerns and, although all three groups are strongly export-oriented, Bayer is the most dependent on its overseas sales.

Professor Herbert Gruenewald, chairman of Bayer's executive board, to-day disclosed that the group was planning to increase its dividend, which for 1975 was cut from DM5.50 per DM50 nominal share to DM7. He would give no indication of the likely size of the rise, saying that much depended on performance in the final quarter.

Bayer's world turnover during the first three quarters went up 21.7 per cent to DM15.87bn. In the same period of 1975, the turnover figure of DM13.65bn. was 10 per cent lower than in the comparable nine months of 1974.

Bayer AG, the West German parent concern, showed an even steeper increase, operating at well below 1974's vintage levels of profit. Turnover during the nine months went up by 34.2 per cent, from DM5.89bn. in the a good deal better than last year to DM7.32bn. (£1.84bn.).

The 1975 figure lay 20 per cent. below the turnover recorded in the same period of 1974. The improvement in earnings over the 1975 recession turned out to be around the £1.27bn. mark, but earnings went up on the DM357m. of the heavy price increases that months of 1975, which lay 70 per cent. beneath the 1974 performance. Bayer AG's pre-tax profits were 107.9 per cent. up on the DM30m., considerably better than the traditional summer downturn.



Dr. Herbert Gruenewald

FRANKFURT, Nov. 23.

Passenger rise checks SAS profit downturn

By John Walker.

STOCKHOLM, Nov. 23. SCANDINAVIAN AIRLINES (SAS) has reported a preliminary pre-tax profit for the year ending September, 1976, of Kr.42m. (£6m.) compared with Kr.70m. during the previous year. Mr. Knut Haggrup, the airline's managing director, said this was a marginal profit but it was still gratifying under the present circumstances. A year ago Mr. Haggrup warned that the aviation industry would not reach a satisfactory profit level before the world economy improved, and that SAS faced a difficult two years.

A major factor contributing to the year's result was the 9 per cent increase in revenue passenger-kilometres, which was achieved with basically the same number of employees as last year.

Investment during 1976 would remain at about DM1.7bn., said Dr. Gruenewald. However, he indicated that a far greater proportion of it than in the past was going towards rationalisation measures and the modernisation of existing plant instead of the construction of new production capacity.

Bayer, he said, remained optimistic about its prospects in 1977. The fight against unemployment, both in the U.S. and Western Europe, was expected to stimulate demand. However, the creation of new jobs in the group could only be expected if there were signs of a longer term improvement in business.

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WALL STREET + OVERSEAS MARKETS

Easier trend on early profit-taking

BY OUR WALL STREET CORRESPONDENT

AN EASIER trend prevailed on Wall Street to-day, following some profit-taking and also some uncertainty owing to the five day postponement of the OPEC Oil Price Fixing Conference.

At 1 p.m. the Dow Jones Industrial Average was up 0.24, to 953.46, after 931.38, and the NYSE All Common Index shed 15 cents to 931.46.

Both lead a modest lead over advances.

Trading volume further decreased

920,000 shares to 10,626,000 compared with 11,000,000 yesterday.

Closing prices and market reports were not available for this edition.

Bethlehem Steel lost \$1 to \$38; fourth quarter sales and earnings could trail those of the first quarter by 10 per cent.

The National Mine Service audited

MONDAY'S ACTIVE STOCKS

Stock Closing Change in traded price on day

Kaufman and Broad 248.00 247.00 -1.00

Amer. Tel. and Tel. 100.900 100.800 -0.10

Texaco 100.00 100.00 0.00

Intl. Tel. and Tel. 132.00 132.00 0.00

Chrysler 131.70 131.70 0.00

Southern Co. 120.200 120.200 0.00

General Mills 120.00 120.00 0.00

Tandy 146.100 146.100 0.00

Merkel shed \$1 to \$666.

Georgia-Pacific gave way \$14 to 117 at 201.81. Utilities 0.66 at 136.33.

Asbestos at \$23

Alcoa Steel dropped \$1 to \$23.

Aluminum 82 to 82.50

Cominco eased \$2 to \$34.

Combustion Engineering put on

s to \$44—a division received an

order from the Turkish Govern-

ment Pulp and Paper Company

to supply a thermo-mechanical

pumping system for a newspaper mill.

Eastern Airlines edged up \$1 to

\$20 following a recent loss for October and "flat" earnings for the first 10 months.

THE AMERICAN SE Market

Value Index dipped 0.1 to 100.10

and declines held a small lead over advances. Volume increased

500,000 shares to 1.30m., compared with 1.10m. yesterday.

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Energy Air Freight 81.30 81.30 0.00

SSN; and General Dynamics 81.30 81.30 0.00

AMCO 81.30 81.30 0.00

Ind. div. yield % Nov. 22 Nov. 15 Nov. 8 Year ago approx.

4.84 4.35 4.07 4.49

STANDARDS AND POORS

Stock Closing Change in traded price on day

Nov. 22 Nov. 19 Nov. 18 Nov. 16 Nov. 15 High Low High Low

*Industrial 114.51 116.71 113.74 112.40 111.68 111.55

**Composite 102.55 101.92 101.50 100.51 100.04 99.96

Nov. 17 Nov. 10 Nov. 5 Year ago approx.

5.84 5.89 5.76 5.73

Ind. P.E. Ratio 11.35 11.14 11.53 11.84

Long-term Bond Yield 5.56 5.56 6.39 6.14

117 at 77.21. Western Oils 0.28 at 201.81. Utilities 0.66 at 136.33 and Papers 0.20 at 104.58.

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Bankers declined. Insurances rose and Banks were barely steady. VIENNA—Generally firm or were mixed. Holland America Line selective demand.

COPENHAGEN—All sectors Holding moved up FL1.90. KNSM Gray FL0.50 and KLM FL1.40, lower.

But Shipping Union shed FL0.30.

SWITZERLAND—Narrowly Dutch Industrials rose slightly mixed in quiet trading.

Major Banks were little changed, as were Industrials.

Banks rose in rather active turnover. Dutch Internationals were very steady, while

Chemicals firmed, led by Chemicals forward buying.

HONG KONG—Again easier in quiet trading.

China Engineers, which is

from trading until the terms of the merger with Kartstadt are clarified. Brokers said offers were made in the DM60 range for Neckermann because of a feared capital loss.

Neckermann was suspended at KHD 17.90 and with Wheats Marden

21.00 to 21.50.

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The Financial Times Wednesday November 24 1976

21

Ray Perman sets the scene for the great debate on Scottish devolution, due to begin in the Commons shortly.

Taking the high road to devolution

IN A FEW weeks the Commons will begin to debate the biggest constitutional change of the century. It will consider the Government's Bill to set up legislative assemblies in Edinburgh and Cardiff to take over a whole range of services that are now the responsibility of Westminster.

The future of the Government and even of the UK as an integral state could depend on the issue. Yet so far only a minority of MPs has taken more than a passing interest in devolution and there has been hardly any public discussion outside Scotland and Wales.

So the Devolution Bill, which will be published at the end of the month, will open a debate which could range far outside the clauses. There are expected to be a few changes in the Bill from proposals already made by the Government in White Papers.

The devolution debate has been given a new edge by the demand from 78 Labour MPs, led by Mr. Neil Kinnock (left), for a referendum. This has been widely canvassed, it asks not only about devolution, but also about independence. It will put the issue of the union between Scotland and England back on the national political agenda for the first time since 1707.

The Government may be forced to concede a referendum in order to win backing from its own MPs, and in that case the poll would probably be held in the summer after the Devolution Bill has passed through Parliament. Voting will probably be confined to Scotland and Wales.

Once the precedent is estab-

lished, there could be demands for further referenda. Donald Bain, the SNP research officer, has suggested that the Scottish Assembly could decide to hold a poll on whether its own powers should be extended over the oil revenues, for example.

The most radical White Paper proposals affect Scotland. A building is already being converted to house the Assembly, which will have about 150 members and will elect its own chief executive and executive members. They will control a budget in excess of £2bn. a year and be responsible for local government, health, social work, social security, education other than universities, science and the arts, housing, physical planning and the environment, roads and transport, development and industry, law and the courts.

Opinion polls suggest that it will be much higher than that and possibly as high as 20 per cent of the electorate.

Boycotted by the Quebec results last week, which gave the Parti Québécois a majority in the Provincial Government, the SNP is eager for a fight. As long as the referendum question is neutrally worded (the party has decided to nullify the poll by campaigning for a "No" vote for independence if words like "separatism" or "isolationism" are used), it believes that a massive campaign will be able to push the vote to over 30 per cent and establish independence as the most attractive single option among the wide range of options open to the Scottish people.

The party will play up the considerable advantage of representing the poll as an offer from Westminster of self-government as soon as there is a majority in favour of it. Without the necessity of constitutional confrontation, a psychological barrier will have been removed. It will also provide an opportunity to ask questions which have hitherto been avoided, such as: "If Scots vote for independence, do they get against, although a handful will vote for the Bill, and the Ulster

Government's concessions have suffered from the rise of stronger powers for the SNP, which has attracted most of the protest voting in the Assembly made during the year, but may still have a significant effect in splitting the Labour vote in the two-party system.

The Nationalists have no commitment to devolution at all, seeing the Assembly as merely a step on the road to Scottish independence.

At the Labour Party conference in Blackpool last month, the first time it has appeared on the agenda of the National Party conference, there was only the most perfunctory of discussions and the chairman had to appeal to the mass of delegates streaming from the hall to the tea room in so quiet.

The Conservative Party claims to have been committed to devolution since at least 1968, when Mr. Edward Heath made the "declaration of Perth," a pledge to the Scottish Tory conference meeting in that city that he would introduce it. Although maintaining that it is still committed "in principle," the party has now decided the Government's proposals go too far, in that they are unnecessarily bureaucratic and would create conflict between Edinburgh and Westminster, thus making more likely the break-up of the United Kingdom.

Under the guidance of its Executive Vice-Chairman (Policy), Miss Isobel Lindsay, the SNP has been formulating and adopting a whole range of policies for an independent Scotland covering industry, employment and industrial relations, health, finance, housing, foreign affairs and the relationship with England and the rest of the British Isles. Defence is among those still to come.

At the same time an advertising campaign has been explaining what the SNP sees as the benefits of independence, prosperity from oil revenues being the chief. The image being built up is of a small, well-balanced community living in harmony with its neighbours in contrast to the customs post and barbed-wire separation conjured up by the SNP's opponents.

Negotiations for independence begin as far as the party is concerned, as soon as it captures more than half the Scottish seats.

Most of the Nationalists' electoral gains so far have been at the expense of the Conservatives, but the SNP knows it must take on Labour in the industrial West of Scotland if it is to achieve power. It is there that the thrust of the nationalist campaign is now aimed.

The Liberal commitment to devolution is probably the longest and they would like to see the Government go further and give Britain a federal system. But Liberals in Scotland

already, Mr. Jim Sillars (South Ayrshire) and Mr. John Robertson (Paisley), and plans to fight next time.

The party has to some extent been outdistanced by the

newly formed Scottish National Party.

The party will suffer accordingly at the next election. Mr. Heath is likely to be among Tory MPs to be cut off by the SNP. Having been told they want devolution, the Scots would not lightly forgo now being told they cannot have it.

In an age of minority government, there is a lot at stake in Scotland. Of a total of 71 parliamentary constituencies, 17

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The major parties have tried

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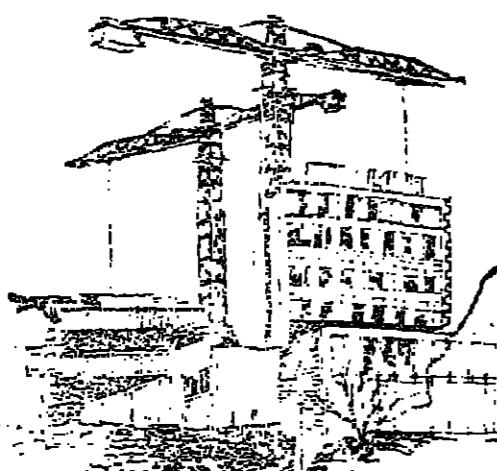
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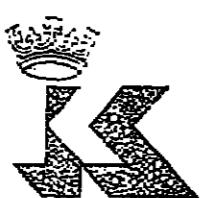
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FINANCIAL TIMES REPORT

Wednesday November 24 1976

CALDERDALE

Grime turns to green

"THREE YEARS AGO, those hills were just black and brown, you couldn't get a blade of grass to grow on them. Now look how green they are," said the man from the Halifax Building Society, pointing through the window of the headquarters of the largest building society in the world.

We were looking out over the Halifax skyline from the diamond-shaped building opened by the Queen two years ago. The green hills, a result of a clean-air policy which has rigorously controlled both domestic smoke and industrial pollution, themselves looked down over the industrial valley of Halifax, on the factory chimneys and the long terraces of stone houses.

But there have been other changes in the environment besides the grass which now grows above Halifax. The buildings themselves have been cleaned up, presenting themselves in a known cities of Leeds, Bradford and Wakefield, where it has run down and derelict, as well as supplying a service to industry, as well as the company's world's biggest building society.

The skyline of Halifax reflects the variety to be found elsewhere in Calderdale where moorland contrasts with derelict mills, new industrial buildings, with pleasant river valleys. Whole towns and villages in the metropolitan borough have been designated conservation areas, there is a new awareness of the tourist potential of places like Hebden Bridge and Heptonstall, and of the attraction of places like Ripponden and Sowerby Bridge as places to live. The eight towns and one rural district which combined in 1974

to make Calderdale, add up to a mixture of industrial heritage, established in order to get public participation in the council's drive for regeneration, to try and turn the corner in Calderdale.

The newly recognised attractions of the area are now being developed," says Mr. Arthur Luke, used by Calderdale Borough Chief Executive for Calderdale Council to attract industry again. "We feared we were not getting what had been seen as a sufficient priority given to our declining area. The setting up, problems in Calderdale, and 12 months ago, of the Calderdale Economic Regeneration Development was being encouraged by the Calderdale's intention to pull itself up by its own bootstraps anyway.

We believe the rate of migration in Calderdale is finally slowing down, and we have had some recent successes to help us. What we very much want is to be able to give land to industrialists when they want it, and I am hoping soon that the council will say that any industrialist within or outside Calderdale who wants a site, or any developer who wants a commercial site, will be offered one at reasonable terms."

The Committee for the Regeneration of Calderdale has representatives from the local government level to encourage new industry to its doorstep to replenish the hundreds of jobs authority, local trades councils, being lost in textiles. Similarly, it has seen commercial development drawn continually to the on it. It is seeking to refurbish and utilise industrial sites and buildings which are at present offer commercial development—

as supplying a service to industrialists second to none in providing new sites with services, giving advice, helping planning which is hard-working, non-striking, and remarkably flexible in adapting to new job opportunities. In particular, there is a large hidden pool of female labour, much of it released by policy that is big is beautiful," from the determination and which could be used. Peter Burton, Development Officer.

Preserving its identity

CALDERDALE IS a combination of what were originally eight towns and one rural district, which until local government re-organisation in 1974 had distinct characters of their own. The character remains to-day, despite the common purpose being pursued by the new borough council, and the communities in the area offer distinctively different environments to the homeseker.

The variety of private housing available is very wide. There are stone terraced houses, starting at about £5,000, larger Victorian detached and semi-detached houses from around £15,000, country cottages and farmhouses ready for conversion at reasonable prices, and an increasing number of modern semi-detached and detached houses, being built on the edges of towns in the area. Some of these are priced as low as £7,000 to £8,000.

Of the older houses, most are built in stone, and the local authority is extremely helpful in providing improvement grants for such properties. These older houses, often in atmospheric settings, clinging to the hillside, out on the moors, or looking over open country, are attractively priced too. This part of the West Riding has among the lowest house prices in the country — and a low cost of living too.

There are a surprising amount of larger houses available to

Councillor J. Bradley, leader of the Conservative Group, says he believes people in Calderdale are beginning to believe change is in the air. "In the past we haven't had a good reputation. People have regarded Halifax as one of the old industrial towns that hasn't changed much."

"But there are two sides to the coin. In one sense, the town not having changed too much is a useful advertisement—we have some beautiful old buildings here. On the other hand, we are now trying to create a situation where industry can come in and use, most readily, modern facilities."

The team effort which Calderdale is trying to put in at present has resulted in recent successes like Crosrol Limited, the firm who make textile machinery, expanding on to a further 100,000 square feet in Halifax last year, and Todmorden recently achieving its first new textile factory, that of Heatherdale Fabrics, in the last 60 years. "What we are really trying to get now is more commercial development in Halifax in particular," says Mr. Luke. "I don't really think it's realistic to try for big commercial developments in other parts of the borough (except Brighouse which could take some on a smaller scale). But I believe we can't encourage commercial development here just by stopping success elsewhere. We have to win people over to come here voluntarily by offering them the facilities and reasonable terms."

Halifax has sites in its town centre, some of them two and three acres in size, which have already been allocated for new offices, extra shopping provision, and a hotel, when the developers can be found. The Regeneration Committee and Peter Burton in particular are now working hard to try to get that capital into Calderdale. "We've got the sites, the spare capacity in the road system, and the labour," Peter Burton points out. "But at present we haven't got the capital to get it going."

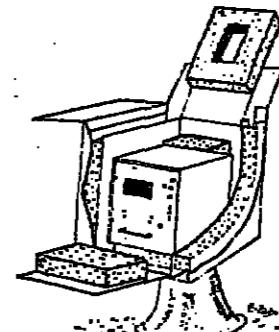
On Calderdale's side, apart

from the Piece Hall, the only remaining one of its kind in the country, was once used only as a place for the buying and selling of cloth—and then only at carefully designated times. Later, it became a venue for the great Sunday School Singing, when Anglicans and Methodists joined together in that other great tradition of these hillsides—making music. To-day, the splendid colonnades of the Piece Hall house an outdoor market two days a week, a permanent museum, art and craft shops, exhibitions, and public concerts and events, like a recent Tattoo.

The streets around the Piece Hall are lined with buildings now listed for their architectural or historic merit. The streets themselves are becoming pedestrianised.



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Halifax is the largest town with just under half the population of the whole borough, and provides some beautiful Victorian town houses, nearness to shopping, work, and many of the major events which take place in the borough. Hebden Bridge, to the west of Halifax, is also mainly industrial in nature but is surrounded by superb scenery and is the centre for the South Pennine Park. It has an outstanding industrial character of its own, houses which cling in tiers to the hillside, and above them rise wooded glens, making it a town of tempting contrasts.

CALDERDALE II

Efforts to attract new industry

CALDERDALE is made up of towns which once looked to wool and some, like Todmorden, to cotton for their living, but to-day the textile industry has been rationalised to a point beyond which it would be hard to go further. From being the main industry of the area, textile manufacture in Calderdale has declined to providing jobs for about 5 per cent of the available workers—though there are still success stories to be found in firms who had the foresight to develop new products and put in new machinery to cope with the trends of the future.

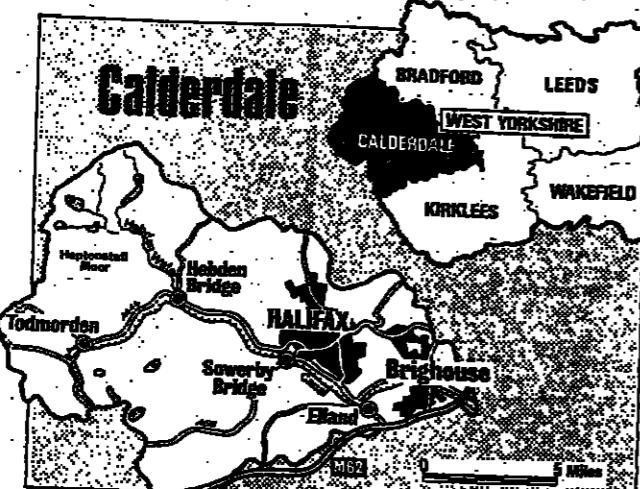
But while textile manufacture has fallen from prominence, related industries like the manufacture of textile machinery and textile testing equipment have remained stable and even expanded. And the carpeted carpets industry has coped extremely well with the present economic vagaries, taking new plant and pushing production.

With the decline of the textile industry has come the presence of a variety of other industries into Calderdale. The machine tool industry, despite recent setbacks, is strongly represented. Confectionery, with household names like Rowntree Mackintosh and United Biscuits also rides high at present, though confectionery experienced difficulties 12 months ago. The industry of the area includes the manufacture of beers, cat's eyes, washing machines, boilers, and sunlamps, so it can be seen that the decline of the textile industry has led to a healthy diversification encouraged by the various local authorities in power at the time.

To-day the need in Calderdale seems to be greatest, for a growth in the service industries and in the related commercial fields. At present commercial opportunities are mainly limited to the Halifax Building Society and small accountancy and solicitors' offices, and there is a need for growth in management services and technological organisations to complement the hard-working traditional industries of the area.

Avoided

To return to the fate of the best-established industry, textiles has lost about 14,000 jobs in the area since 1961. In 1975 1,200 jobs were lost, but it is hoped that much further rationalisation can be avoided. "What is left now is pretty sound," says Mr. Harry Cooper, President of the Halifax and District Incorporated Chamber of Commerce, and international caused this suc-



quitous local firms like Bondina, successful furniture manufacturing firm to move into Halifax. The local authority enabled Ladyship International to take over a disused textile mill to start up its efforts. Now the firm has taken 100,000 square feet for one of its member firms, at Holmfirth and a further 50,000 square feet of manufacturing space is expected to be erected there soon. Ladyship International employs about 900 in the Halifax area, and still manufactures on its original premises as well as at Holmfirth.

The firm of which Mr. Repper himself is managing director, James H. Head and Co. Ltd., makes testing equipment for the textile industry and has adapted to the recent economic situation by exporting more and more goods because of the present situation in the home market. "We have raised our exports from 32 per cent to 62 per cent in the course of the last year, and next year may be exporting 80 to 90 per cent of our output," he comments.

The same story of successful export applies to Crosro Ltd., makers of textile machinery, who export over 85 per cent of output. This firm has recently expanded into a new 110,000 square foot site with the help of the local authority in Calderdale, and hopes to expand further on its 10-acre site in the near future. Here Calderdale's team efforts to encourage existing industry to stay and expand were highly successful, as there was a possibility this development might have been carried out abroad.

Another achievement which has been encouraging to Calderdale's regeneration schemes was the move of Simplex Time Recorder Co. (U.K.) Ltd., onto a 50,000 square foot site, adjoining Crosro's new factory, on the Holmfirth Industrial Estate in Halifax.

Again, there were earlier suggestions of a move abroad to Germany, before local authority encouragement and help in finding a site prevailed.

Incidentally, an earlier partnership scheme between the local authority and Ladyship International caused this suc-

\$1,500,000 at Dean Clough Mills for Crossley to introduce printed carpets. There have been some redundancies in the carpet industry but about 6,000 are still employed in Halifax and district in carpet manufacture.

One of the employment problems of Calderdale is that though there is a pool of willing and adaptable labour, including a pool of hidden female labour released by the closure of many small textile firms, there is a continuing shortage of skilled labour to fill jobs in the machine tools industry. Despite the growth in being encouraged through the establishment of private and local authority industrial estates throughout Calderdale, with the prime sites being adjacent to the M62, with its east-west route from Liverpool to Hull, which runs through the borough. Government sponsored advance factories of about 250,000 square feet are being provided in Halifax, Brighouse and Todmorden, to encourage small firms to move in. And rentals of anything from 30p a square foot (for old buildings) to about £1 a square foot for the best of the new, provide good value throughout the metropolitan borough.

Meanwhile, expansion and growth is being encouraged through the establishment of specialist firms like Staveley Industries, Butlers, Machine Tool Company and Warner Swasey remain and do well.

Retention

A continuing problem to Calderdale, though, is the provision of skills in its labour force—and the retention of that labour once it has been trained. The Percival Whitley College of Further Education, has recently been given support by the local authority to help provide the right courses for industry and commerce in the area, and the number of its full-time students has increased this year. Retention is a longer-term problem—but an environment which is being made more attractive, and the coming of new industry and offices to the town are two vital factors in keeping labour here.

Incidentally, the borough Calderdale has to offer them.



A famous Halifax street is now worth over £20 million

Although you won't find Quality Street on any street map, this famous Rowntree Mackintosh brand is undoubtedly the most popular chocolate and toffee assortment in the world.

Quality Street was introduced in 1936 and has been manufactured in Halifax ever since. But confectionery production began here even earlier—it was in 1890 that John Mackintosh first sold his "Mackintosh's Celebrated Toffee".

In 1975, a staggering 2,300 million Quality Street sweets were manufactured at Halifax worth £20 million, of which 40% was exported to over 100 countries.

Quality Street is, of course, just part of the Rowntree Mackintosh success story in Halifax. Last year, confectionery worth £44 million in total was produced here, of which £10 million went abroad, representing 46% of the Group's total exports in 1975.

Just as Calderdale faces the future with confidence, so Rowntree Mackintosh will continue their historic presence in Halifax to the benefit of all and, through exports, of the country as a whole.

Rowntree Mackintosh

Care. That's what saving with the Halifax is all about.



Booking seats for the show was a kind thought.

A little care creates memories to share. Happy memories that come from the confidence of planning and saving for a future together.

With the Halifax saving is so easy. You can choose confidently from a number of schemes. All offering an attractive return with a high degree of security.

And, as the Halifax is the biggest building society in the world, there's bound to be an office or agency near you. Ready to advise and help.

Start saving with the Halifax today. And here's to the next special occasion.

HALIFAX
BUILDING SOCIETY
Member of The Building Societies Association
The biggest in the world.



Care, Confidence, Security
—with the Halifax.

STOCK EXCHANGE REPORT

Equity leaders rally but close below the best Index up 7.1 at 300.3, after 302.3—Gilts improve

Account Dealing Dates 4.955 on Monday and 4.905 a week ago.

Option
First Dealing Last Account 300.30 on Monday and 300.30 a week ago.

Dealing Dates Day Nov. 15, Nov. 25, Nov. 26, Dec. 7 Nov. 21, Dec. 1, Dec. 10, Dec. 21

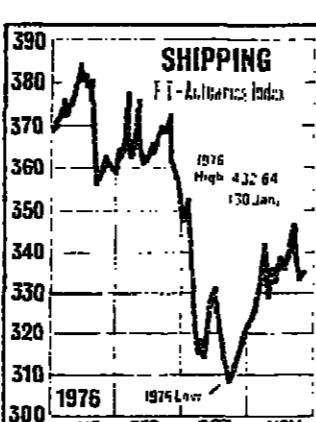
"Now time" dealers may take place from 8.30 a.m. two business days earlier.

Stock markets put on a better performance yesterday following the sharp setback over the previous two trading days. The rally, however, was limited to a certain extent by further worries that the terms of the IMF loan will be harsher than originally expected. This factor brought prices back from the high in the late afternoon, and the tone in the after-hours dealings was unsatisfactory news that the miners' leaders had received the National Coal Board's offer after and had decided to accept its members on their own motion.

At 3 p.m., the FT-share index recovered to close 7.1 higher on 300.30. The improvement during the morning was due mainly to the lack of further selling pressure, with buying interest only small.

British Funds also rallied and prices rose by 1.1 per cent in the large end of the market after London Stock Exchange. The Government Securities index rose 0.30 to 38.30.

Gilts brighter
After a year-end situation little of interest occurred in secondary issues which ended with small gains. Southern Steel improved 4.4 per cent, while Lloyds and National Westminster, 1.80p and 1.60p respectively, were marked up 2.10p. The Bank of Ireland were marked up 3.50p on the first-half results. All-share index rose 0.20, but Allied Irish fell 0.10p to 129.47. Official gilts 75p in front of today's 75p 1.30p compared with term discounts tended mixed.



Whitson held steady, at 270 ahead of the interim statement.

Ahead of tomorrow's figures for the third quarter, HJL recovered to 294.00 before closing 4.40p up on balance at 294.40. Fisons were also a better market at 255.40 up 5.40p after 255.00. Epsom printed 2 to 260 and Brent Chemicals a similar amount to 255. In contrast, recent Press comment seemed to stimulate no further interest in Blagden and Nuckles which gave up 3 to 221.

House of Fraser up

House of Fraser remains a dominant market with a rise of 4.50p on Press comment ahead of the announcement today of the third-quarter trading. Shareholders were otherwise quiet, although compared with other miners' leaders, HJL's Spencer ending only 1.40p up at 840p, after 830. British Home, 115p, and Gossies 33.50p, both up 2.50p on 3. Lee Cooper, down 4.40p, closing, rallied 3 to 55p. While Burton issued were unaffected following comment of the Board on re-shuffle.

Rises extending to 7.1 occurred in the Electricals group, with GEC helped by the company's participation in the Brazilian railcar programme, and Plessey up 1.40p on 1.45p. Plessey started up from the 1976 low with a rise of 4.40p before closing 2 up on balance at 470. Other new spots included Comet Radiophonics, 2.40p, better at 40p on results, not as bad as feared, and on optimism about current trading, and Derritron, 1.10p up at 9.00p.

Leading Engineering is supported with GRX gaining 10 to 242p, after 235p, and Tube Investments picking up 8 to 274p. Hawker Siddeley, 140.40p, untraded on the Alternative market, Wheeler's Restaurants put on 3 to 29p. Hawker Siddeley was otherwise unjoined in financial bid situations; the first was the

share exchange offer from Imperial Knife, a private international for Head Wrightson, American holding.

Powell Duffry, 109p, and Rexmore, 39p, improved 2 on satisfaction with their first-half profits performances, while Exel hardened a similar amount to 38p ahead of Thursday's interim announcement. Demand in a thin market left De La Rue 6 higher at 225p. International Computers put on 3 to 113p but Brabys Leaside ended 3 lower at 80p, the latter reflecting the half-year results. Overstone shed 4 to 27p and Akiles Polymer lost 3 to 29p. A new market of late on buying in this market, Imperial Reeve Angel reacted 3 to 145p.

Motor Components, 8.50p, regained part of the previous day's losses, Dunlop retrieving 4 to 88p after Monday's loss of 8p, while Lucas 10 down on Monday, picked up 3 at 180p. Dowty, 80p, and Associated Engineering, 65p, were both 2 harder, with the latter's new valuations putting the share price at 105p.

Fords generally made modest headway yesterday although the market's reaction to the latest news despite the forecast of a sales

fall in the motor industry, was

overruled by the nationalisation Bill, which will be reintroduced in the new Parliament session.

Hawthorn Leslie fell 3 to 34p, while Swan Hunter remained 1 to 34p.

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The Financial Times Wednesday November 24 1976

INDUSTRIALS—Continued

INSURANCE

Stock Price + ad D

PROPERTY

ANSWER KEY

ANSWER

TRUSTS

• 100 •

THESIS-C

International Financier

DAIWA
SECURITIES

MINES—Continued

EASTERN RAND

CENTRAL RAND

WESTERN RAND

NATIONAL

O.F.S.

FINANCE

DIAMOND AND PLATINUM

CENTRAL AFRICAN

AUSTRALIAN

TINS

OVERSEAS TRADERS

RUBBERS AND SISALS

MISCELLANEOUS

NOTES

COPPER

TEAS

India and Bangladesh

Africa

MINES

CENTRAL RAND

EASTERN RAND

TRUSTS—Continued

TRUSTS—Continued

MINES—Continued

FAR WEST RAND

Investment Trusts

Finance, Land, etc.

MOTORS, AIRCRAFT TRADES

Motors and Cycles

Commercial Vehicles

Components

SHIPBUILDERS, REPAIRERS

SHIPPING

Garages, and Distributors

SHOES AND LEATHER

TEXTILES

PAPER, PRINTING, ADVERTISING

PROPERTY

PROGRESSIVE GROUP

PUBLISHERS

NEWSPAPERS

PUBLISHERS, PUBLISHING

PUBL

NEB puts £650,000 in Sinclair Radionics

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT

THE NATIONAL Enterprise Board has injected £650,000 into step in. Sinclair Radionics, the only British-owned and U.K.-based maker of electronic calculators. In exchange, it will hold 43 per cent of the enlarged ordinary capital.

Yesterday's joint announcement emphasised that the funds would enable Sinclair to expand its business, including the launching in 1977 of a miniature TV set with a two-line screen, capable of receiving transmissions in all parts of the world.

It is understood that Sinclair was introduced in July to the NEB, and to GEC, the electrical and electronics group, both by Rothschilds, whom it had approached for advice because of a cash crisis. GEC investigated

the situation, but decided not to the current year (to April 30) would again produce a deficit.

Mr. Clive Sinclair, who founded the company in 1962 and is chairman and chief executive, said yesterday that the rest of his business had been largely caused by technical difficulties with one of the key components for the company's first digital watch, which was launched last year.

The labour force at the company's headquarters at St. Ives, Cambridgeshire, has been reduced by about 100 to 250 in recent months, though calculator assembly has been brought mainly in-house after several years of subcontracting.

After last year's record loss of £355,000, Mr. Sinclair said it was by no means certain that

IMF may demand U.K. performance targets are met

BY DAVID BELL

WASHINGTON, Nov. 23.

THE INTERNATIONAL Monetary Fund is now considering a scheme under which Britain would have to meet increasingly strict performance targets as it borrows successive tranches of the \$3.5bn. loan now being negotiated.

These targets would apply to such indicators as the rate of domestic credit expansion and the public sector borrowing requirement. IMF officials will not decide finally what these targets should be until the negotiating team, which is now in London, has presented its report.

It is not expected here that this process will have been completed by December 9 when the SIS. International standby credit expires.

It is understood that the Fund is proposing to release tranches of the loan—probably 25 per cent. at a time—and has not yet finally decided how its performance clauses should work. But it is understood that one scheme now being closely studied here would involve the setting of a relatively "easy" target to begin with an then very much tighter targets before each subsequent 25 per cent. of the loan is to leave London on Sunday for visits to the Soviet Union and Mexico.

IMF staff are well aware that those unhappy confrontations which no one can win. Since last night we asked its shareholders for their support against the attempt by Pernas Securities (a subsidiary of the National Corporation of Malaysia) to replace four members of the existing Board with three of its own candidates.

But if the existing Board wins the day, Pernas will still be in a position to block the group's development in Malaysia, where nearly two-thirds of its assets are situated. And if Pernas gets

its way, fairly or not Malaysia's image on the international capital market is likely to suffer.

At the same time Comet has been stocking up earlier than usual. With a year end figure of 2.3m. shares, the 12.7 per cent yield is covered 14 times free of pre-Christmas "sales".

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For it will have succeeded against strong opposition in getting its representatives on both sides of the negotiating table in the crucial debate about local participation in this major company's assets.

Each side seems to have cause for complaint about the other's recent behaviour. Nevertheless, the bid goes through, which is to be hoped that pressure will be brought on them from

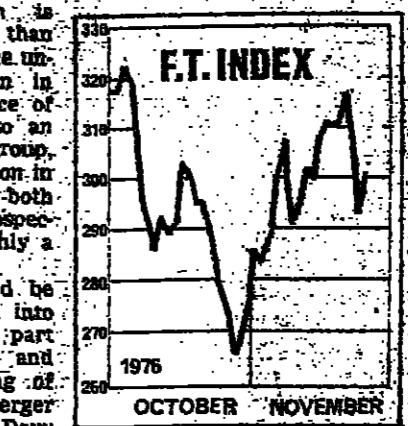
wherever possible to reach some acceptable compromise before the poll is conducted on December 10.

At \$75m. the issue is the largest this year by an official U.K. borrower and with an 18 per cent coupon, it was considered a real test of the U.K. standing in the market. Hoping that the issue would be increased in size and price, the poll failed to materialise last night, and the issue has been priced at 98. With around \$50m. of the issue already pre-pledged, the Chancery's measures is having a dramatic impact on the earnings of the consumer durable retailers. Dixons and Currys, recent issues, earlier this month the New Zealand Government reported sharp increases in demand contrasting with the flatness of last autumn. The latter 10 per cent coupon and the issue estimates sales value in November to be some 80 per cent higher. But the reversal of last year's poor trading is issue for OXL Electric, probably most marked among at par).

THE LEX COLUMN

Behind the Davy takeover

Index rose 7.1 to 300.3



OCTOBER NOVEMBER

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